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What we do in Nuclear





We have supported the continuous at sea deterrent for 50 years



We sustain the entirety of the UK's submarine fleet



We take a leading role in all civil nuclear: from new build, operational support to decommissioning

What we do in Nuclear: UK Defence



Naval base management



- Management and operation of two of the three UK Naval Bases (HMNB Clyde and HMNB Devonport). Including;
 - Critical Infrastructure management
 - Logistics and transport
 - Complex waterfront operations
 - Engineering

Through-life support and life extension



- Life extension of Vanguard Class
- Fleet support for Vanguard, Trafalgar and Astute Classes
- Technical evaluations for future class support
- Technology upgrades
- Defueling & refuelling, dismantling, design and engineering

Critical strategic infrastructure



- Own Devonport and Rosyth Dockyards
- Design and delivery of critical, complex projects on nuclear licenced sites

AWE



- Design and build projects
- Decommission redundant plutonium handling facilities
- Waste characterisation and management

Core strengths: infrastructure and assets



Owned



Vanguard Class refit facility

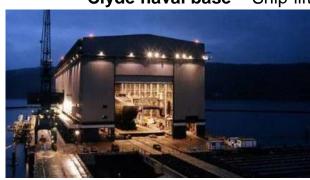


Rosyth submarine dismantling



Managed





Clyde naval base - Astute Class jetty



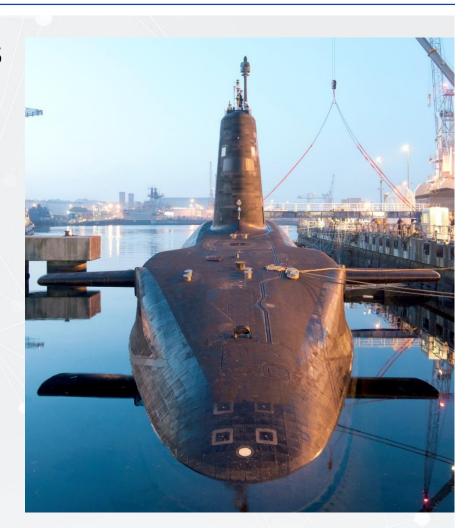
Faslane



Our strategy: grow our UK submarine business



- On track to deliver c.£1bn ToBA savings for MOD over 2010-2025
- Future Maritime Support Programme (FMSP) contract for continuation of submarine in-service support and naval base services at Clyde and Devonport
- Deliver the Vanguard Class life extension programme
- Prepare for Astute Class deep maintenance at Devonport
- Deliver efficiencies through the joint Submarine Availability Improvement programme
- In partnership with the SDA deliver an agreed Strategic Nuclear Infrastructure Plan for the Devonport site
- Progress submarine defueling and disposal programme
- Develop opportunities with AWE



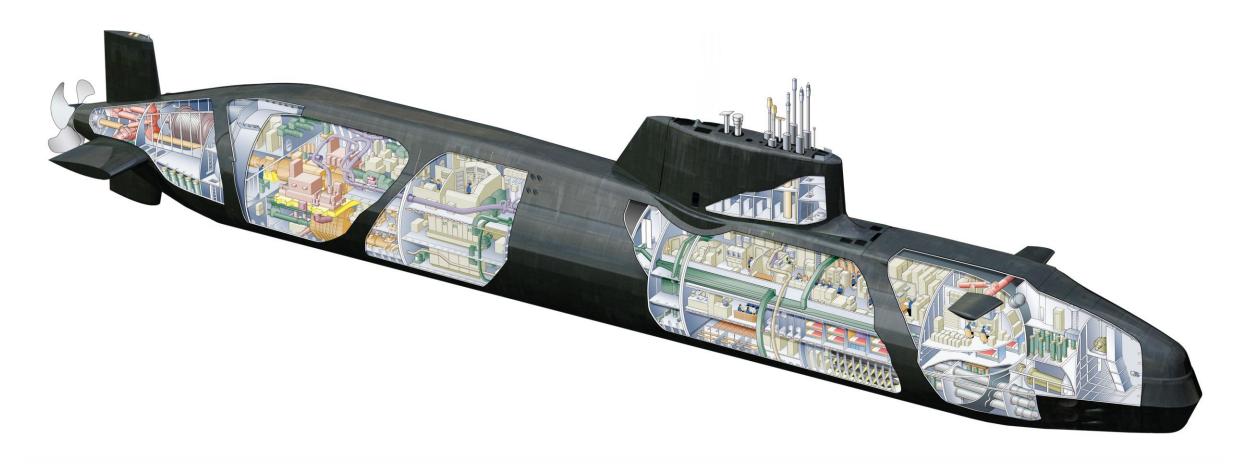
Submarines





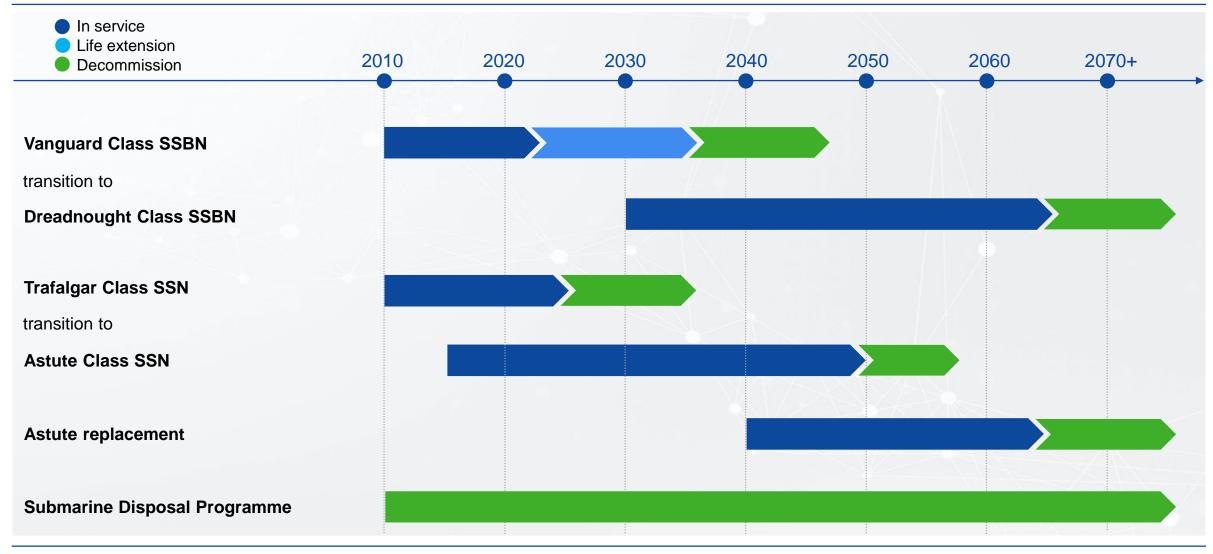
Complex engineering





Build on longevity of multiple UK submarine programmes







Clyde

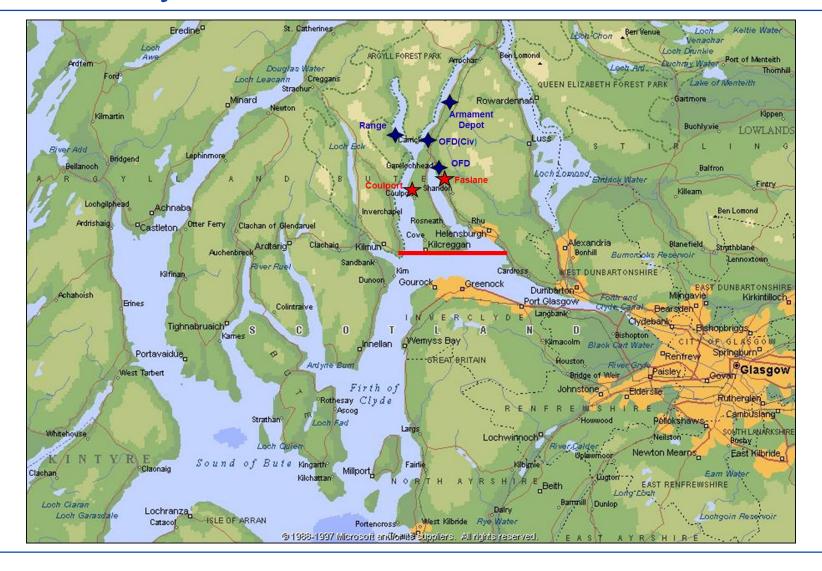


- Home of UK submarine fleet
- Owned by MOD, operated by Babcock and other industrial partners
- Babcock employs around 1,600 people at Clyde including 680 engineering roles



Port of HMNB Clyde

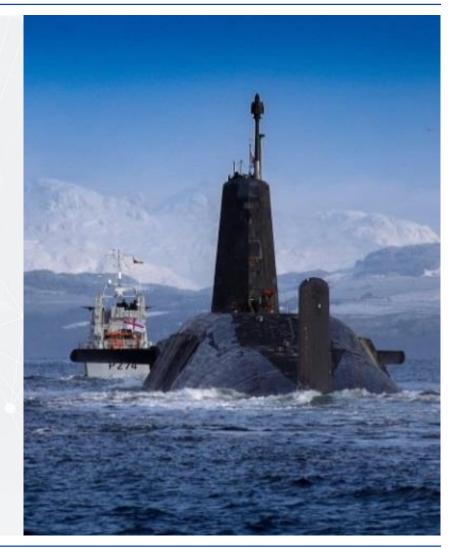




What we do at Clyde



- MOD's main commercial partner at HMNB Clyde since 2002
- Maintain and operate complex facilities and assets in support of UK's submarine operations
- Provide specialist supporat services and deliver operational maintenance, upgrades and repairs to Vanguard class, Astute class and Trafalgar class submarines
- Manage engineering work on base-ported mine warfare vessels
- Carry out reactive and scheduled maintenance on visiting Royal Navy and foreign naval vessels



Facilities



Infrastructure we manage, maintain and operate:

- Shiplift only nuclear facility capable of lifting a 16,000 tonne Vanguard class submarine safely out of the water to undertake surveys, repairs, maintenance and upgrades of submarine systems
- Jetties and associated infrastructure enables engineering activities of nuclear submarines carrying tactical and strategic weapons

In addition:

 Infrastructure to support Faslane's role as base port for the Sandown class of Mine Countermeasure Vessels



What you will see today



- A Vanguard Class submarine, docked in the shiplift and undergoing an extensive maintenance period
- An Astute Class submarine nearing completion of a planned maintenance period berthed afloat at the Valiant jetty
- The modern methods of training submariners in the Astute training facility visit





Our strategy



- Grow our UK submarine business
 - Trusted partner to the Submarine Delivery Agency
 - In partnership with the Royal Navy, MOD and SDA, continue to develop strategic naval base infrastructure
 - Continue to develop improved in-service and long term sustainment in support of entire submarine fleet
 - Establish FMSP contract as driver of continued productivity improvement and operating excellence
 - Build on longevity of multiple programmes



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Appendix

HMNB Clyde: the history



