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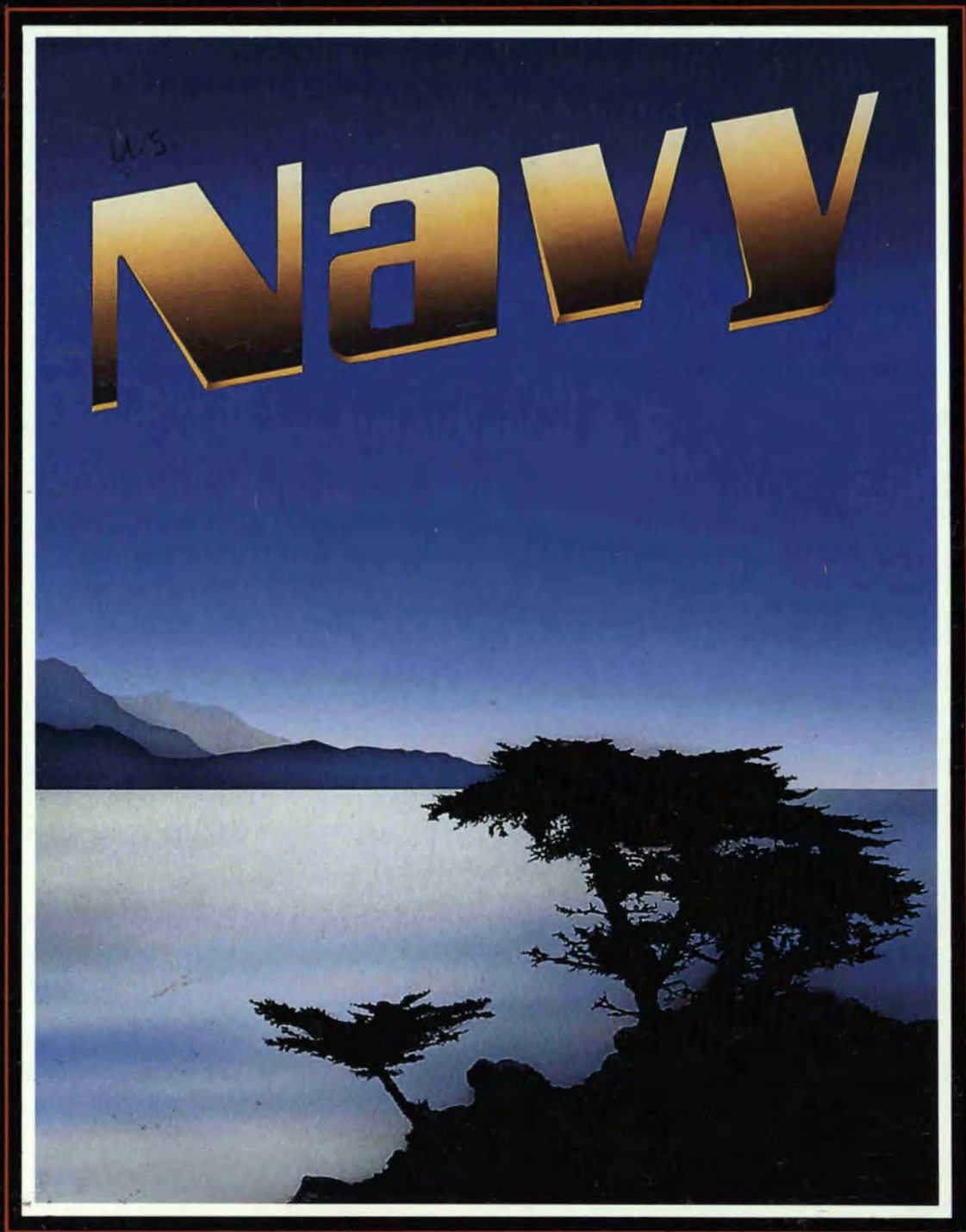


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Table Of Contents



Reporting Aboard	4
Getting Settled	6
Naval Military Commands	18
Recreation Activities	25
The Monterey Peninsula	33
Monterey-Carmel-Salinas Area	
Fold-Out Map	41
Emergency and Important	
Phone Numbers	45
Application For and Assignment To	
Military Family Housing	49
Naval Postgraduate School	
Facilities Map	51
Advertisers Index	53
Military Yellow Pages	54

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Welcome
to the Navy
on the
Monterey Peninsula



Reporting Aboard



You can consider yourself among the most fortunate members of the uniformed services. Within a short time, you will be living and working in one of the most beautiful areas of the country. Here's an advance welcome to the Navy on the Monterey Peninsula of California.

This book has been put together to assist you in preparing for your move and provide you a guide for your first few days in the area. But once you're settled, don't discard this book — it's also a very handy reference for services and activities on the peninsula.

No book can answer every need — that's why we encourage you to contact the area chambers of commerce for detailed information about history, tourism and area recreational spots.

Here's one tip, though, before you begin your move — don't pack away all your winter clothes for the mover to take. Even though you will be in balmy California — and the weather is beautiful — it does get a bit nippy at times, especially in the mornings and evenings.

Now let's turn to what you need to know when you first arrive on the peninsula.

The ever-exciting Blue Angels soar above the Naval Postgraduate School campus.

Reporting In

Personnel with orders for duty at the Naval Postgraduate School should report dressed in the uniform of the day. Stop first at the Quarterdeck, located inside the main entrance of Herrmann Hall, to have orders endorsed. During working hours (0800 -1630, M-F) or at 0800 on the next working day, go next to the Military Personnel Office (not PSD), Room 130, Herrmann Hall.

Reporting in information can be obtained in advance by calling the Military Personnel Office, commercial (408) 646-2789 or autovon 878-2789. Non-Navy personnel should call 646-2022 or AV 878-2022. After working hours, the Quarterdeck is a good source of information; call (408) 646-2441 or AV 878-2441.

Individuals reporting to other commands on the Monterey Peninsula should follow reporting-in instructions from their new commands.

Navy pay and personnel records are maintained by Personnel Support Activity Detachment, Monterey (PSD), located in the East wing of Herrmann Hall. Navy personnel will be directed by the Military Personnel Office on when to report to PSD for processing.

(Note: Regardless of where you check in, the Uniform of the Day is required for all incoming PCS personnel).



Bachelor Quarters

Herrmann Hall, the only building in the Postgraduate School complex that looks more like a hotel than an academic facility, began its life as the Hotel Del Monte, one of the grand old hostleries of the world.

In fact it is still a hotel for some NPS students and others and might even be where you spend your first night in Monterey.

The NPS Bachelor Officer Quarters (BOQ) are divided into temporary and permanent resident rooms in Herrmann Hall. Permanent rooms are available to single military officers on permanent change of station (PCS) orders. Requests to be placed on the PCS waiting list should be submitted to the NPS BQ officer at least six months prior to arrival. Temporary BOQ rooms house Defense Resources Management Education Center and Aviation Safety Program students and others assigned to NPS on

orders. Reservations should be made as soon as an arrival date is known.

Bachelor Enlisted Quarters (BEQ) are located in Buildings 205 and 259 on Fifth

All officer and enlisted bachelor personnel assigned to NPS or its tenant commands and all those on TAD/TDY orders must report to the Central Assignments/Record Desk (CARD), next to the Quarterdeck, for room assignments and keys.

Further information may be obtained by calling the CARD, (408) 464-2060/69 or AV 878-2060/69. CARD is manned 24 hours daily.

Temporary Family Quarters

The Navy has no temporary family housing in the Monterey area. However, Fort Ord has guest housing to accommodate families regardless of military service or grade. Reservations should be made 60 days in advance of arrival date by phone, mail or in person: Fort Ord Guest Housing, P.O. Box 65, Fort Ord, CA

93941; (408)242-3181 or 394-8103, AV 929-3181. Located in Martinez Hall at Fort Ord, the Guest Housing Office is open seven days weekly, 0645-2300.

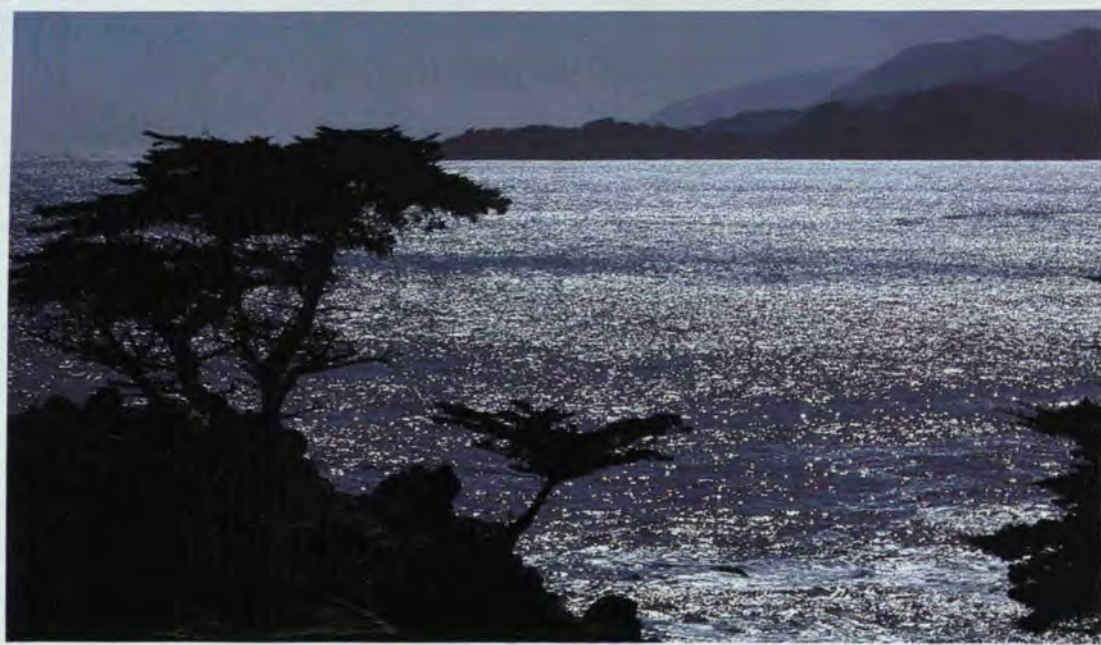
Because the Monterey peninsula is a resort area, motel reservations must be booked in advance, especially during summer months. There are also many annual events such as the AT&T Pro-Am Golf Tournament, Monterey Jazz Festival, Can-Am Auto Racing at Laguna Seca and the California Air Show, which make it difficult and costly to obtain accommodations on short notice.

Civilian Personnel

Civilian employees are vital and necessary to the mission of the Naval Postgraduate School and tenant commands in the Monterey area, filling professional, technical and clerical positions ranging from faculty members to clerks.

Check-in procedures for new civilian employees and information about employment opportunities can be obtained by contacting the Civilian Personnel Office, Room 129, Herrmann Hall, (408) 646-2001.

Getting Settled



Now that you know you are coming to the Monterey Peninsula, one of your main concerns will be finding quarters. There is an 877-unit officer housing area at La Mesa Village. Enlisted family housing is located at Fort Ord. Unfortunately, government housing additions on the peninsula have not kept up with demand and private rentals have been at a premium for many years. The rental market is very active and prices change continuously.

Generally, rents will be less expensive in Seaside, Marina and Salinas, but expect to

pay \$600 or more for one bedroom. Two-, three- and four-bedroom units are appreciably higher.

In Monterey or Pacific Grove, add up to 30 percent more to the price of comparable housing north and east of the school.

Prospective buyers can expect to pay more for less than at their previous duty station. Here are median selling prices for housing in area communities: Pebble Beach, \$284,000; Carmel, 239,666; Carmel Valley, \$229,833; Monterey, \$175,416; Pacific Grove, \$169,642; Marina, \$120,083;

The Monterey cypress, set against the Pacific Ocean and the rocky headlands of the Santa Lucia Mountains accents the rugged beauty of the Central California coastline.

and Seaside, \$94,738. In Monterey and Carmel, building lots range from \$75,000 to \$135,000.

In short, housing is expensive.

La Mesa Village

More than half of the Naval Postgraduate School student families live in this government housing complex, located about 1½ miles from the school campus. Additionally, La Mesa also houses military faculty members and other military families stationed around the peninsula.

La Mesa is a self-contained village that offers its residents a convenience store, beauty salon, six tennis courts, little league fields and numerous tot-lot playgrounds. One of the Monterey public elementary schools, aptly named La Mesa Grade School, is also located in the housing area. It runs on a school year that is designed to conform to the NPS schedule.

Residents entering La Mesa may end up with one of 34 floor plans. Housing designs range from two-story townhouses to single homes with fireplaces, to quadrplexes and duplexes. Yards range from quite large to postage stamp size.

Rank and number of children will be the determining factors regarding which houses are available to you.

If sufficient choices are available, the housing office may offer you two alternative floor plans. Open choices of specific floor plans cannot be accommodated. If you don't like the first housing unit offered, you can pass it up. But the second plan offered must be accepted or your name will be removed from the housing waiting list. You may re-apply 1 year after being dropped from the list, but a



new control date will be assigned—the date you re-apply.

There are four housing areas inside La Mesa Village; (1) Wherry Housing consists of 449 units which range in size from 811 to 1,622 square feet. With its combination of Field Grade (04-05) and Junior Grade (01-03) quarters, it is the oldest and largest area of La Mesa Village. All Wherry kitchens have been remodeled and dishwashers have been installed.

The Wherry Housing area has a mix of one- and two-story units, ranging from two to four bedrooms (some with studies), one to two baths and 117 have carports.

(2) Capehart Housing consists of 150 Field Grade Quarters (04-05) built in 1963. Living area in Capehart ranges from 932 to 1,393 square feet with two to four bedrooms and one to two baths. All homes in



Capehart have attached carports.

If you move into either the Wherry or Capehart areas, be prepared to do some yard work. All the homes have medium to large lawns and are surrounded by lots of green, open areas.

(3) Funded Townhouses, Junior Grade Quarters (01-03) were built in 1965 and have from three to eight units per building. Most of the 160 units are two-story; all have three bedrooms and none of them have fireplaces or carports. Most of the units have small yards but all have enclosed terraces. Living areas in these units range from 1,171 to 1,228 square feet.

(4) Funded Townhouses, two-bedroom Junior Grade (01-03); three- and four-bedroom Field Grade (04-05) are the newest in La Mesa Village. These multiple dwellings, built in 1969, consist of four to eight units per building. All are two story. Living space ranges from 1,031 square feet with two bedrooms and 1½ baths to 1,406 square feet with four bedrooms and 2½ baths. As with the other Funded Townhouses, there are no carports, fireplaces or built-in dishwashers. Only a few of them have large yards.

All of the quarters in La Mesa Village are wired for 110-volt washing machines and 220-volt dryers. Commercial cable television is available, but outdoor TV antennas are prohibited.

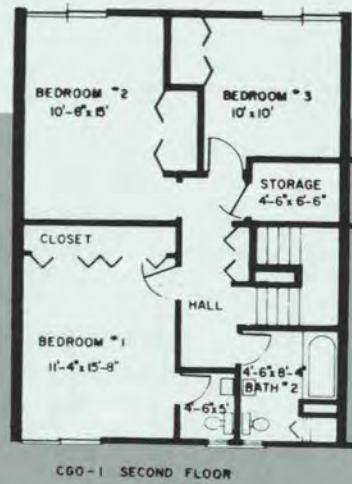
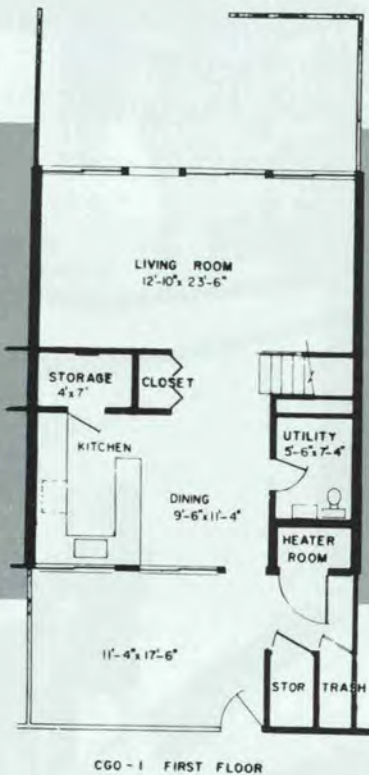
Application for Navy housing must be accompanied by a copy of orders. Control date for placement on the waiting list is based upon the date of detachment from the previous duty station, provided advance application is made prior to detachment date and the date of detachment is confirmed within 10 days of arrival in the area, or the date that you clear government quarters, whichever is later.



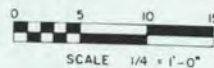
Mail the completed application (on page 49 of this booklet) and a copy of your orders to: Superintendent (Code 43H), Naval Postgraduate School, Monterey, Calif. 93943.

Separate waiting lists are maintained by grade categories and family size but not for specific types of quarters (i.e., Capehart, Wherry or Funded). Separate waiting lists for two-, three-, and four-bedroom requirements are maintained within each of the following categories: Senior Officer-Commander or Lieutenant-Commander; Junior Officer-Lieutenant and below, including all warrant officers.





LA MESA VILLAGE HOUSING
US NAVY POSTGRADUATE SCHOOL
MONTEREY, CALIFORNIA



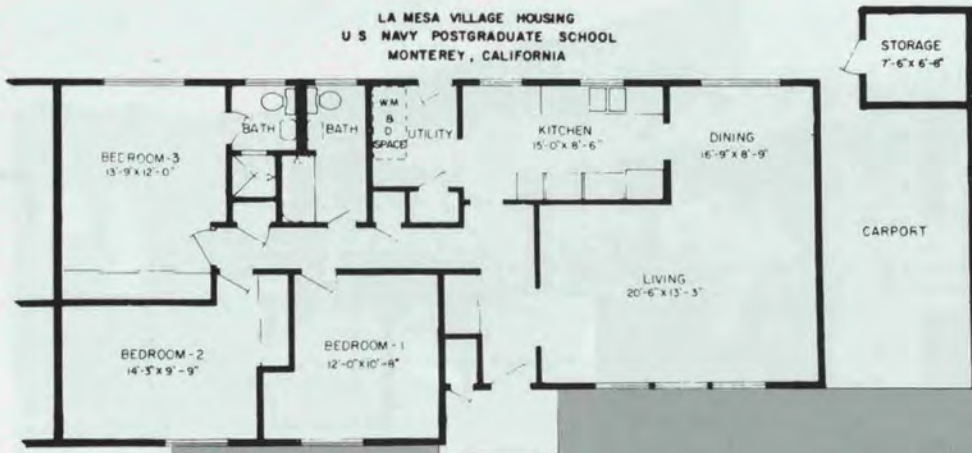
The minimum number of bedrooms to be assigned, based upon family size, will be:

Couple	2 bedrooms
Couple and 1 child	2 bedrooms
Couple and 2 children, same sex under 10 years	2 bedrooms
Couple and 2 children, both over 10 years	3 bedrooms
Couple and 3 children	3 bedrooms
Couple and 4 or more children	4 bedrooms

Forfeiture of BAQ and VHA for these quarters includes all utilities except telephone. Kitchen ranges and refrigerators are provided.

If you have any additional questions, contact Housing Director Mr. Greg Murphy at (408) 646-2322 or (Autovon) 878-2322.

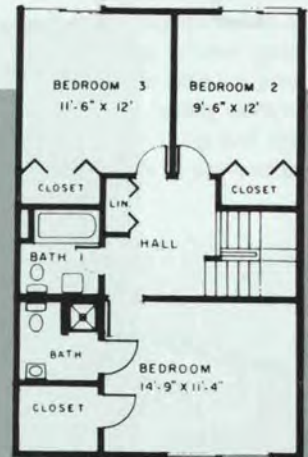
LA MESA VILLAGE HOUSING
U S NAVY POSTGRADUATE SCHOOL
MONTEREY, CALIFORNIA



TYPE R-3 PUBLIC QUARTERS

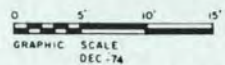


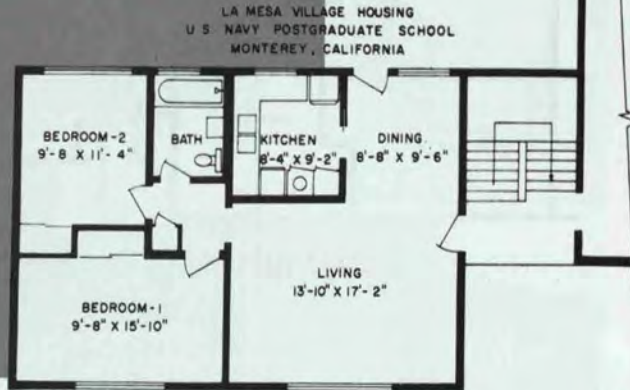
CGO-1A FIRST FLOOR



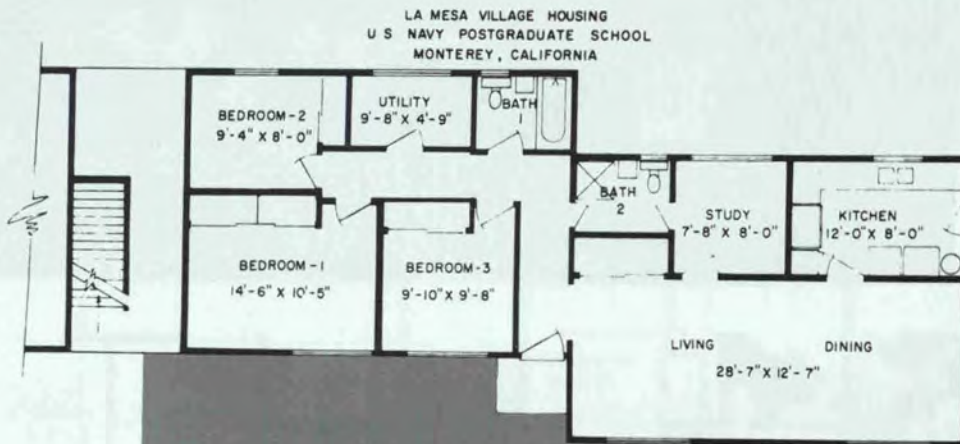
CGO-1A SECOND FLOOR

LA MESA VILLAGE HOUSING
NAVAL POSTGRADUATE SCHOOL
MONTEREY, CALIFORNIA



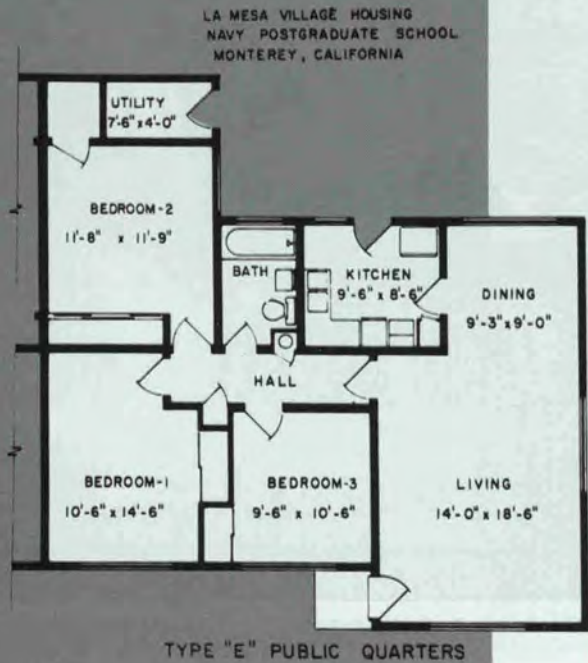


TYPE "B-2" PUBLIC QUARTERS



TYPE "D-3" PUBLIC QUARTERS
1st FLOOR





Enlisted Housing

Since 1965, the Navy has funded construction of 130 housing units at Fort Ord, the quota of enlisted quarters designated for Naval Postgraduate School personnel in the area.

All enlisted personnel will be referred to the Fort Ord Housing Office after the Naval Postgraduate School Housing Office prepares a Notice of Eligibility. The Fort Ord Housing Office will make the quarters assignment in accordance

with the agreement between the Army installation and the Postgraduate School.

If a waiting list exists and you decline offered quarters that are suitable for your grade and family composition, your name will drop to the bottom of the waiting list.





Private Housing

If you opt for living in private housing, here are some tips:

While housing prices on the Monterey Peninsula are high, some areas are higher than others. Shop around. It may be a good idea to take out a mail subscription of an area newspaper for several weeks. The classified advertisements can tell you a lot

about the area and its housing prices. There are two daily papers in the area to serve you.

The Fort Ord Housing Referral Office conducts frequent surveys of rentals in the civilian communities. It has found that the communities of Seaside, Marina and Salinas are, relatively, on the low side while Monterey, Pacific Grove and Carmel are the most expensive.

But before you begin to negotiate for private housing, you will be required to

report to the Housing Referral Office located in Martinez Hall at Ft. Ord. Telephone (408)242-2668 or 242-6344; autovon 929-6344. That office has a current listing of rental and sales opportunities that may be reviewed personally. That information is not normally given out over the telephone or by correspondence.

One additional hint — before finalizing a lease agreement for housing in the local community, pass the lease document through the Postgraduate School legal office before you sign it.

The lease should contain a so-called "military clause" or similar statement that provides for early termination under the Soldiers' and Sailors' Civil Relief Act. Unless the lease has that statement, you are not protected against liability to a landlord for damages incurred if you have to break it.

Household Goods

The Personal Property Office at the Naval Postgradu-

ate School handles household goods shipments to and from the Monterey area for all Defense Department personnel assigned to the Naval Postgraduate School or its tenant commands.

When autovon (878-2151) is not available and urgent communication concerning a shipment is necessary, the Household Goods Office will accept collect calls from a service member or spouse at (408) 646-2151.

It is suggested that you call the office as soon as you arrive on the Monterey Peninsula. Don't wait until you have found permanent housing or until you have reported for duty. Your early call may help avoid unnecessary storage expenses. Avoiding temporary storage also reduces extra handling which, in turn, decreases the chance of damage to your goods.

Delivery and unpacking services are generally available Monday through Friday. You are responsible for making delivery arrangements with the Household Goods Office, Building 221, East Wing, Herrmann Hall, Room E-107A. Hours are 0800-1500 weekdays.

Please make certain that your delivery address is correct and keep your appointment with the carrier. If the carrier tries to deliver on the date you select and you or your authorized representative are not present, you will be billed for the waiting time and redelivery costs.

Inspect your goods immediately upon delivery and report any damages to the Household Goods Office as soon as possible. Unless notification is made in writing within 70 days, the carrier will be liable only for damages to goods unpacked by the carrier. Delays in reporting damaged or missing goods may result in reductions in the amount of your claim honored by the government.

Military personnel on PCS

orders have up to 90 days temporary/in-transit storage at government expense. If you are unable to accept delivery within that period, contact the household goods officer for information concerning an extension of the storage period.

Those assigned government quarters, family or bachelor, are eligible for non-temporary storage at government expense of household goods unusable in assigned housing. BOQ and BEQ residents needing non-temporary storage are required to obtain a "statement of eligibility" from the housing officer. Those who have exceeded authorized weight allowances will not be eligible for free storage. Check with the Household Goods Office for additional information.

Schools

The Monterey Peninsula Unified School District offers an excellent school system which includes:

Elementary—Kindergarten through Grade 5.

Middle School—Grades 6 through 8.

High School—Grades 9 through 12.

As part of the educational program at all schools, the district provides a comprehensive reading, language arts, and math program, including reading and library media teachers at each location; special science and music resource teachers at the elementary level; resource specialist teachers in language arts and math at the secondary schools; special classes for handicapped or learning disabled students; classes for mentally gifted students; and alternative elementary programs available through application.

The schools which La Mesa housing area students attend are: La Mesa Elementary School (649-1872), Walter

Colton Middle School (649-1951), and Monterey High School (649-1004). The staffs of these schools are familiar with the problems of military dependents and make an effort to help the children adjust to the new school system.

The state of California has passed legislation requiring physical examinations for all children entering school, K-12. Proof of physical examination must be presented on the first day of school attendance. If your child does not have proof of a physical examination from another school, arrangements can be made for an exam through the Army Medical Clinic at the Presidio of Monterey. Forms for the examination may be obtained at the school during the registration period prior to the start of school.

All new students must present up-to-date DPT, polio, measles (rubella) and mumps immunizations.

Parents have the opportunity to participate in the instruction of students through volunteer work as teacher aides, library assistants, office helpers and serving on school advisory committees. Contact the school's administrative office for further information.

For younger children, the NPS Preschool is available on the NPS grounds in Building 238. Its services are for three-to-five-year-old children of all military and civil service employees of the NPS complex. For information call 646-2734.

Also, there is a preschool located at the Presidio for three and four-year-olds and a pre-kindergarten class for those children who will attend kindergarten the next school year. For information call 378-8101.

The Navy Nursery School Association is a non-profit, nonsectarian preschool for three-to-five-year-olds who are dependents of the stu-

dents and faculty of the Naval Postgraduate School. The school is located at the NPS Annex on Airport Road in Monterey (three blocks east of the Monterey County Fairgrounds). The Nursery School also offers a six-week summer program called "Summer Fun." Call 375-7562 for more information.

Health Care

The primary health care facility for military personnel assigned to the Naval Postgraduate School and their families is the Presidio of Monterey Family Practice Center, Building 422, Kit Carson Road, Presidio of Monterey, CA.

In concept, family practice provides comprehensive medical care, meeting 90 percent of the health-care needs of the individual service member and his family, regardless of the sex, age or health problems involved. With few exceptions, all family members will see the same physician each time they visit the center. Specialized care will be provided on referral by the family physician.

Further information may be obtained by calling the Navy Medical Administrative Unit at 647-5664 or 647-5614/15.

Active duty personnel: Active duty personnel needing same day medical treatment should go on sick call, Monday through Friday, 0645-0900. Extreme emergencies will be attended to on a walk-in basis; however, walk-ins are screened and those not needing immediate attention will be directed to return for the next day's sick call.

Family members and retired personnel: Family members and retired personnel may make appointments for medical care by calling 647-5741/42/43. Same-day appointments must be ar-

ranged by 0700. Appointments are not available to military members. Walk-ins will be seen in extreme emergencies; if screening determines that no emergency exists, the family member will be requested to make an appointment and return then.

Emergency treatment after hours: After 1600 and weekends, emergencies will be directed to Silas B. Hays Army Community Hospital. Call 242-7631/32/33/2020.

Ambulance service: Silas B. Hays Hospital; call 242-7631/32/33/2020. NPS and tenant commands; call 646-2333. Civilian; call 911. Note: Unless approval is given in advance by Silas B. Hays Hospital or NPS, you may have to pay the costs of using civilian ambulances if it is deemed that use was not an emergency as defined by CHAMPUS or cognizant medical authority.

Poison control: Emergency Room, Silas B. Hays Hospital; call 242-7631/32/33/2020. Region Poison Control Center, San Francisco; call 1-800-622-9886 or (415)666-2845.

Immunizations: Shots are available Monday through Friday, 1300-1500, except for yellow fever which is available at the POM Health Clinic only on Wednesdays, 0700-0800, or at Silas B. Hays Hospital only on Tuesdays, 1300-1400. Bring medical records and individual records of inoculations (PHS 731) with you. You must remain in the clinic 20 minutes after receiving shots.

Military physicals: Military physicals should be scheduled 60 days in advance. Call 647-5614/15/64 to make appointments.

Pharmacy: The POM Health Clinic pharmacy is open 0715-1600. Prescriptions from civilian physi-



cians will be filled only if the physician's signature card is on file.

X-ray and laboratory services: X-ray and laboratory services are available Monday-Thursday, 0700-1200 and 1300-1500, and Friday, 0700-1200 and 1300-1400.

Naval Medical Administrative Unit: Military members must check in medical records with the Navy representative at the POM Health Clinic. NAVMEDADMINUNIT, a liaison unit of the Naval Medical Clinic, San Francisco, is responsible for medical-records maintenance for Navy and Marine Corps personnel assigned to NPS. Times for check-in/check-out are 0700-0800 and 1300-1500 only.

No records will be released for transfer without up-to-date inoculation records. Those being transferred should provide the address of their next permanent duty station at time of check-out.

Release of records to anyone other than the owner will be done only with the owner's written permission and proper identification of the person requesting release. This includes spouses.

Health care consumer committee: This committee exists to foster communications between health care consumers and the provider, the POM Health Clinic. Direct comments or questions to



your representative on the panel. Names of members and constituent-groups they represent may be obtained by calling the clinic or the Family Service Center.

Dental Care

The NPS Dental Clinic is located on the fourth floor of Herrmann Hall. All active duty personnel reporting to NPS or its tenant commands are required to check in their dental records and have an annual dental examination. The clinic hours are Monday through Friday, 0730-1615. Active duty sick call is conducted at 0730. Appointments may be scheduled in person or by telephone, 646-2477.

Dependent dental care: Routine dependent dental care is provided on a space-available basis only. Appointments may be sched-

uled only by telephone, 646-2441, starting at 1300 on Fridays. A handout of the scope and availability of dependent dental care can be obtained at the front desk of the dental department.

Emergency dental care: Emergency treatment for all eligible beneficiaries is available at any time. Emergency dental care includes control of excessive bleeding, severe infection, treatment for trauma to the teeth, jaws and associated facial structures, and treatment for the relief of pain. Duty dental personnel are on call and personnel experiencing after-hours or weekend emergencies are requested to contact the NPS Quarterdeck at 646-2441.

During the month of February, the Dental Clinic, in conjunction with the NPS Officer Students' Wives' Club, conducts a children's dental health program. During this time, type 3 exams (visual exams without X-rays), topical fluoride treatment and patient education will be available for dependent children. For more information contact the NPS Dental Clinic during the months of January and February.

Family Service Center

There are many advantages to career military service, including training, advancement, travel and retirement benefits private industry is hard-pressed to match, but there are also drawbacks as every service family can quickly point out.

Compared to civilians, military families rarely have a chance to put down roots. Relatively frequent moves disrupt the family, rarely go smoothly, and often cause real hardship.

Packing and storing household goods, finding quarters, getting children enrolled in schools, finding

employment for the service member's spouse...all these matters and more increase pressures on the career officer or enlisted member to give it up, to settle in some place and become a "regular" person.

Well, now there's help. Family Service Centers have come into being essentially as one-stop sources of information about the new duty station and the surrounding communities. They specialize in providing the answers to anything and everything the military family, single parents and individual service members need to know.

"The core of the Family Service Center is an information, referral and follow-up program that offers accurate information and empathetic assistance to those who seek it."

Located in Room 039 (the basement), Herrmann Hall, the NPS Family Service Center seeks to fulfill that mission statement in every way it can, including help with relocating to and from the Monterey area, problem counseling, family counseling and financial counseling.

For those coming in, the center has compiled lists of short- and long-term housing available and information on schools, shopping, medical services, childcare services, telephone and utility hook-ups.

Spouses seeking employment will find lists of jobs available, as well as help in developing job contacts through local business organizations and counseling on interviewing techniques.

Once you're here, the Family Service Center stays on the job, offering referral for marital conflicts and other family problems, stress-management counseling, counseling and referral for help in conquering prob-

lems with smoking, alcohol or drugs.

Have money problems? There's information for that too, as well as advice and ideas about the best places to invest extra cash. A Personal Finance Club exchanges ideas and experiences in investments in stocks and bonds, real estate and mutual funds. There is a mutual funds library and instruction on using the Wall Street Journal and Value Line to make investment decisions.

And, when it comes time to move on, the Family Service Center will help you with that move, including "welcome aboard" packages from around the world to check on housing and other details at the new duty station. As we all know, each one is just a "little bit different" and those "differences" can mean heartbreak to the unwary and unprepared.

Actually, the Family Service Center merely formalizes a longstanding Navy tradition, summed up by the words, "the Navy takes care of its own."

Pets

Pets are allowed in the Navy housing, as long as they are registered with the La Mesa Housing Office and meet appropriate licensing and vaccination requirements. There is a Veterinary Animal Hospital at Fort Ord which provides inoculations and treatment of minor injuries to your animals. The facility does not perform any operations. They are located in Building 3144, on 9th St. and 5th Ave. For appointments or information, call 242-4994.

Fort Ord also has a Pet Care Center, Building 1065, which is at the corner of 1st Ave. and 2nd St. The Center specializes in pet grooming

and carries a wide variety of pet supplies. The Center's number is 899-0777.

Privately Owned Vehicles Parking and Firearms

Personnel assigned to Navy commands on the Monterey Peninsula are required to register their vehicles with the NPS Security Office, located just inside the main entrance of Herrmann Hall. Office hours are Monday-Friday, 0800 to 1530. Once you have registered your vehicle you will receive a vehicle station pass, providing that you have provided the following: a valid drivers license, valid vehicle registration, proper military or government agency identification (ID card), and proof of insurance (your policy must provide these amounts of coverage \$15,000 / \$30,000 public liability and \$5,000 for property damage).

Parking spaces at NPS are identified by the color of the curb or parking header. Brown colored spaces are open, yellow are short-term visitor spots, green curbs are reserved as indicated and require a permit, red is restricted (No Parking), and the blue spaces are designated for the disabled or handicapped. Unmarked and red spaces indicate no parking at any time.

All firearms are to be registered with the Security Office at NPS.

California Motor Vehicle Guidelines

While driving in California, use your seat belts—and place children four years of age and younger in child restraint seats. Buckling-up is mandatory under new state laws.



Another state law recently enacted requires motorists to maintain documentation of their auto insurance in the car at all times. The information required is the name of the insurance company and your policy number.

Staff Judge Advocate

The legal office provides legal services for active duty and retired military and their dependents by prior appointment at the office in Room 127, Herrmann Hall. The telephone number is 646-2506.

Uniform Information

NPS staff personnel will wear the appropriate uniform of the day during duty hours. All students wear civilian attire, except when checking in/out and on Uniform Days. Appropriate civilian attire for male students during class hours includes jackets and ties, or jackets and turtleneck sweaters. Similar "casual dress" guidelines apply to women students.

Scheduled Airlines Ticket Office (SATO)

SATO is located in Room 124, East Wing, Herrmann Hall. SATO provides a full

range of airline ticketing and tour services for unofficial travel. Official travelers should make arrangements with their military service affiliate. For information call, 646-3355 or 646-3559.

Banking Facilities

At the Naval Postgraduate School there are three convenient banking facilities in the basement of Herrmann Hall. Information concerning their services, hours of operation, and telephone numbers is provided in the **tan** section of this book.

Exchange and Commissary Facilities

The Navy Exchange has a number of stores and services on station at the Naval Postgraduate School. Services range from dry cleaning to a full-service gas station and garage. The new Navy Exchange opened March 12, 1985.

The Army / Air Force Exchange System also has a number of stores and services on station at both Fort Ord and the Presidio of Monterey.

A large commissary is located at Fort Ord. Information concerning locations and hours of operation can be found in the **tan** section of this book.

Naval/Military Commands



The Naval Postgraduate School has developed a rich tradition of excellence, providing graduate education in science and engineering to officers from all U.S. military services and allied nations.

In its early years the Navy's postgraduate program offered only one curriculum, naval engineering. Today the school provides 40 programs of study. These range from the traditional engineering and physical sciences to the rapidly evolving space sciences programs.

NPS is fully accredited by the Western Association of Schools and Colleges, with

specific engineering curricula accredited by the Accreditation Board for Engineering and Technology, Inc.

Eighty percent of the Navy's graduate students are studying at Monterey, with the remainder enrolled in 50 civilian universities in other parts of the U.S. At present, more than 1,600 officers of the U.S. Navy, Marine Corps, Army, Air Force and Coast Guard, as well as U.S. government civilians and officers from 25 allied countries, are being educated at the Postgraduate School for leadership in the modern world. An additional 1,500 students attend short courses offered by NPS and its te-

Now in its 78th year, the Naval Postgraduate School ranks academically among the best graduate institutions in the nation.

nant commands each year.

Results from faculty and student research at NPS are often used in a meaningful way to increase the efficiency and operational effectiveness of the armed forces. Many NPS research initiatives are also in the forefront of science and technology.

For example, a team of 20 officer students recently developed a new solid-state digital recorder which will employ a four-megabit magnetic bubble memory. The recorder will be linked to a matched filter and use a decision-making algorithm, also developed by the students, to acquire valuable acoustic data within the cargo bay environment of the space shuttle. The system (recorder, matched filter and software) overcomes a problem in which solutions had eluded NASA scientists and engineers for years.

The Superintendent of the Naval Postgraduate School is a flag rank officer of the line in the U.S. Navy. He is assisted by a Provost, who is the senior member of the civilian faculty, and two Navy captains who serve as directors, one of military operations, the other of programs. The academic programs and direct supporting functions are administered through the Programs Office, a unique organization of the 11 academic departments, four interdisciplinary groups and 11 curricular offices.

The Curricular Offices are staffed by senior naval officers who are responsible for establishment and supervision of the various curricula to meet the objectives of the sponsors and the Navy for academic counseling and military supervision of officer students. Curricular Officers provide direct liaison between students and program sponsors in the systems commands and other offices in the Navy



Department. Working closely with the Curricular Officers are Academic Associates, civilian faculty members appointed by the Provost to provide academic counsel in developing and monitoring curricular programs.

The educational programs offered at NPS fall into several general categories:

- a. Engineering and scientific educations leading to designated advanced or professional degrees through PhD.
- b. Management education to the masters level.
- c. Graduate education in the field of naval intelligence leading to a master of arts degree.
- d. Professional education designed to build upon and broaden the base of an individual's professional naval experience.

The academic departments are chaired by civilian members of the faculty. Their primary functions are to provide quality classroom and laboratory instruction, supervise thesis work and foster research programs. The eleven academic departments and four interdisciplinary groups at NPS are:

ACADEMIC DEPARTMENTS

Administrative Science
Aeronautics
Computer Science
Electrical and Computer Engineering
Mathematics



Mechanical Engineering
Meteorology
National Security Affairs
Oceanography
Operations Research
Physics

INTERDISCIPLINARY GROUPS

Antisubmarine Warfare
Command, Control and Communications
Electronic Warfare
Space Systems Operations and Engineering

NPS operates year-round on a quarter system, with a two-week recess during the Christmas holidays and another two-week recess following the Spring quarter (the end of June). Other than applying themselves to their studies, students have no major duties while in residence. Program schedules are such that students should anticipate spending

several hours an evening to supplement the study time available between classes.

Most NPS military graduates go on to assignments at the operational, staff or command level. Many alumni have made significant contributions to their professions and to science — the CNO Admiral James D. Watkins, as well as Admirals Arleigh "31-knot" Burke, U.S. Grant Sharp, Jr. and Hyman Rickover, to name a few.

Fourteen graduates became astronauts, including Commander Eugene A. Cernan, who circumnavigated the moon in Apollo 10, and Commander Edgar D. Mitchell, who walked on the moon as part of the Apollo 14 mission.



Fleet Numerical Oceanography Center

The Fleet Numerical Oceanography Center (FNOC) is the master computer center and controller of the Navy's worldwide Environmental Data Network. FNOC provides oceanographic and meteorological products to both U.S. and Allied operating forces. FNOC reports to Commander Naval Oceanography Command (CNOC) at Bay St. Louis, Mississippi. CNOC reports to the Director of Naval Oceanography (DNO).

Oceanographic and meteorological observations from satellites and from ground,

shipboard, and aircraft observers around the world are transmitted to FNOC, where they are quality checked, sorted and edited by computer programs. These analysis programs transform the observations into a "picture" of the atmospheric and oceanic conditions at a given time. This picture is used to specify initial conditions for prediction models which produce numerical forecasts. These forecasts of such environmental variables as wind, temperature, pressure, moisture and sea conditions provide fleet units with a four-dimensional (space and time) measure of the atmosphere-ocean environment.

Approximately 2,500 regional oceanographic and



meteorological products are transmitted daily on high-speed, computer-to-computer links to Naval Oceanography Command Centers (Guam; Pearl Harbor, Hawaii; Norfolk, Virginia; Rota, Spain; and Suitland, Maryland), to the National Military Command Center in the Pentagon, and to other major command centers around the world. At these sites, the various products are used to prepare environmental forecasts and command briefings to satisfy specific user requirements. The forecasts are then transmitted to the operating forces via radioteletype and facsimile broadcasts.

For certain fleet applications, FNOC provides environmental support direct to Navy units. For example, the Optimum Track Ship Routing programs at FNOC provide computer-generated least-time/least-damage routes and other decision aids to the ship routers at the Naval Oceanography Command Centers at Norfolk and Pearl Harbor. Technicians at FNOC keep these routes up-to-date twice daily by extrapolating the latest ship position and course information. Similarly, the Optimum Path Aircraft Routing System provides an

automated flight planning service for Navy, Marine and Coast Guard air crews worldwide. Utilizing forecasted winds and weather, the crews are provided the most economical route and altitude with the appropriate fuel management information. In addition, many ocean acoustic products are prepared and tailored for direct transmission to U.S. and Allied antisubmarine warfare units throughout the world.

FNOC also has the responsibility to support Naval Environmental Display Stations (NEDS) installed in the various Oceanography Centers, the Pentagon, and other major command centers. The NEDS is a mini-computer system which allows high-speed interactive receipt, transmission, and display of messages and graphics. NEDS can also be used at the outlying sites to enter jobs on the FNOC large-scale computers.

FNOC coordinates the nation's ships-of-opportunity global XBT program with NOAA. FNOC and NOAA also distribute products to the civil sector through the Navy/NOAA Oceanographic Data Distribution System (NODDS). NODDS is a terminal dial-up system.



FNOCC occupies the Edwin T. Harding Building, named for the first Commander of the Naval Weather Service Command, at the Naval Postgraduate School Annex.

Naval Environmental Prediction Research Facility

The Naval Environmental Prediction Research Facility (NEPRF), a field activity of the Chief of Naval Research, is the Navy's leading center for applied research and development in the fields of weather analysis and prediction. Stressing both scientific approach and tactical application, the facility's goals are to increase the fleet's knowledge of its operating environment, to improve the quality of weather predic-

tion techniques and products used by operational units, and to develop means for assessing the effects of atmospheric phenomena on the functioning of naval communications, detection/tracking and weapon systems.

The facility was established at Monterey in 1971 to facilitate an active interchange of ideas and expertise with the Naval Postgraduate School and nearby Fleet Numerical Oceanography Center — co-location that effectively unites their research, academic and operational aspects, and offers unique opportunities for cooperation and projects of mutual concern.

NEPRF researchers address a large portion of the naval environment in their diverse investigations: from the air-sea interface through the



troposphere to the lower reaches of the stratosphere. Their interests range from small-scale local weather phenomena through the complexities of regional forecasting to the problems

of atmospheric analysis and prediction on a global scale.

Of increasing importance is the development of meteorological support to the high technology weapons systems arriving in the fleet today.

Determining weather sensitivities for the strategic SLBM Trident submarine missile systems, LAMPS MK-III ASW platforms, cruise missiles and high energy laser weapons are some examples of the research underway at NEPRF to support modern fleet applications.

The products of this research are equally varied. Many of them, published as handbooks or packaged as innovative computer programs, support fleet operations directly by extending the skills and products inventories used by operational forecasters, tactical planners and naval commanders. Other products, presented as scientific papers and journal articles, help to expand the total body of knowledge in meteorology and related environmental sciences.

Among NEPRF's current areas of research interest are satellite data processing and interpretation, computer forecast model development, design and documentation of techniques for tropical storms analysis and prediction, and studies of environmental factors impacting on electro-optical system performance.

NEPRF is located at the NPS Annex, adjacent to the Monterey Peninsula Airport.

Personnel Support Activity Detachment, Monterey

The Personnel Support Activity Detachment (PERSUP-PDET), Monterey is located on the first floor, East Wing of Herrmann Hall. The detachment is under the command of the Personnel Support Activity (PERSUP-PACT), San Francisco. The Officer in Charge, PERSUP-PDET, is under the sub-area coordination of the Superintendent, Naval Postgraduate School. The mis-

sion of PERSUP-PDET, Monterey, is to maintain pay and personnel records, and to provide pay and personnel service to all Navy-sponsored travelers assigned to commands and activities on the Monterey Peninsula.

Defense Resources Management Education Center

The Defense Resources Management Education Center (DRMEC) was established in February 1966 as a jointly staffed DOD-

sponsored activity. The center conducts both resident and on-site defense resources management courses for U.S. and foreign military personnel of all services in grades 0-4 and above and military-related civilians of equal grades. The Superintendent of the





Naval Postgraduate School is the Director of the Defense Resources Management Education Center and the Center's faculty are faculty of the Naval Postgraduate School.

The focus of the programs conducted by the Center is the development of knowledge and understanding of the concepts, techniques and applications of modern defense management systems, with specific emphasis on effective resource management.

The Center offers two types of resident courses. The four-week Defense Resources Management Course is attended by military/civilian participants, 04-06 / GS11-15, who work in planning, programming,

budgeting, systems analysis or resource-related activities of DOD components in the Office of the Secretary of Defense, departmental or agency headquarters and selected major commands. The second program offered by the Center is international management education. Resident courses are the four-week Senior International Defense Management Course and the 11-week International Defense Management Course. These courses are attended by military/civilian participants from all services and countries.

In addition to resident programs, mobile training teams are available on request and give assistance to cooperating foreign coun-

tries in the general area of defense management.

Since 1966, more than 10,000 U.S. personnel and over 5,100 foreign officials have participated in the resident and on-site programs. DRMEC is located in the West Wing of Herrmann Hall on the NPS campus.

Aviation Safety Programs

The Aviation Safety Programs of the Naval Postgraduate School provide for the education of Navy squadron safety officers and aviation safety officers.

The five-week Aviation Safety Officer (ASO) course

is designed to prepare squadron safety officers and aviation safety officers to assist commanding officers in conducting aggressive mishap prevention programs. When completed, the officer will be able to organize and administer a mishap prevention program.

The five-day Aviation Safety Command (ASC) course is designed to prepare squadron commanding officers, officers-in-charge, officers screened for command and staff safety officers of major aviation commands in the techniques, policies, and philosophies of an effective command safety program.

About 350 ASO and 300 ASC officers graduate annually.

Naval Security Group Detachment Monterey

The Naval Security Group Detachment Monterey, at the Presidio of Monterey, was established in February 1976 to conduct liaison with and provide support to the Commandant of the Defense Language Institute in personnel and academic matters for some 275 enlisted and approximately 60 naval officers in resident training at DLI.

Defense Manpower Data Center

The Defense Manpower Data Center (formerly called Manpower Research and Data Analysis Center) is a Defense Logistics Agency organization that became a Naval Postgraduate School tenant command in July 1974. DMDC's mission is to support DOD-wide studies, analyses and research in the area of defense manpower. In this capacity, DMDC serves as a central facility within DOD for the collection of manpower and personnel data. DMDC provides tabulations and data analyses from its data files

to researchers working the manpower / personnel area.

DMDC's primary user is the Office of the Secretary of Defense, but other users include the manpower research functions of the military services, the Office of Management and Budget, The Rand Corporation, as well as other Government organizations. DMDC is unique in its centralization of military, civilian, reserve and retiree data bases, giving it the ability to provide analyses on the whole spectrum of DOD personnel. Located a few blocks from the Naval Postgraduate School campus, DMDC utilizes the school's computer facilities. A Navy Liaison Officer helps NPS students studying manpower issues gain access to information stored at DMDC.

Naval Telecommunication Center, Monterey

A Naval Telecommunication Center (NTCC) is located in Building 700 at the NPS Annex. It has a staff of one officer and 24 enlisted personnel, and is manned 24 hours a day, seven days a week.

NTCC Monterey provides communication support for Navy, Marine Corps, and Coast Guard activities ashore in the Monterey area, and ships, processing an average of 62,000 messages each month.

NTCC Monterey is a component of Naval Communication Station, Stockton, California.

Other Military Commands

The Naval Postgraduate School is also home for a number of other commands. They include the Defense Investigative Service and the Naval Investigative Service, which provide investigative services for the Naval Postgraduate School, Fort Ord, Defense Language Institute / Presidio of Monterey, and other military installations in the area.

Two unique commands at the Naval Postgraduate School are the Training and Doctrine Command Research Element Monterey (TREM), and Readiness Command Element Monterey (REM). TREM's mission at NPS is to participate in the development of simulations required by the Army analytical community here and to support student thesis research projects that require coordination with other Army commands. TREM keeps a keen eye on research developments here at NPS and throughout the Army that would benefit both. REM is an element of the Readiness Command, providing mutual research and analytical support to both the U.S. Readiness Command and the Naval Postgraduate School. Currently, REM is involved in joint research focused on joint forces deployment and a computerized, theater-level simulation that will allow evaluation of deployment plans for joint forces operations.

The Naval Oceanographic Command Detachment (NOCD) is a detachment of the Naval Oceanography Command Facility, Bay St. Louis, MS. NOCD's mission is to provide information and instruction to geophysical-designated naval officers and enlisted aerog-

raphers. NOCD conducts a number of courses of varying length and content here at NPS and at other Naval Oceanographic Command activities around the world.

The Naval Reserve Center, located at 1352 Lighthouse Avenue in Pacific Grove, is the drilling site for about 120 reservists. With an active duty staff of seven, the Reserve Center hosts six units, including a Reserve cruiser with seven officer and 40 enlisted billets, and a well staffed Medical Reserve Unit with seven officer and 10 enlisted billets. Other units are a Weapons Station Detachment, a SEABEE Detachment, a Destroyer-Tender Detachment, a Volunteer Training Unit and a Sea Cadet Unit. The Reserve Center encourages people with prior service who are interested in affiliating with the Naval Reserve to stop by the center at their convenience. The Reserve Center conducts drills on the first and third weekends of each month.

The largest military installation in the area is Fort Ord, located six miles north of Monterey. Fort Ord is the home of the Seventh Infantry Division, the Command Developments Experimentation Command, Silas B. Hays Hospital and other Army units. Sprawling from the Monterey Bay shore to the Salinas Valley, Fort Ord covers some 28,000 acres of rolling plains and rugged hills.

Adjacent to Fort Ord is Fritzsche Army Airfield. Used mainly by helicopters, some Army fixed wing aircraft are also located there.

Overlooking Fisherman's Wharf and Cannery Row in Monterey is the Presidio of Monterey. The Presidio is the home of the Defense Language Institute, where some 38 languages and dialects are taught to more than 3,500 resident students of all military services each year.

Recreation Activities



All work and no play. . . You remember that one? Well, the Monterey Peninsula offers you as much in the way of recreation for the whole family as it does natural beauty.

Annual events on and around the peninsula include the AT&T Pro-Am Golf Tournament, California Rodeo in Salinas, California International Airshow, Laguna Seca Races, Garlic and Artichoke Festivals, and many other events.

A wide range of recreational facilities and activities ranging from sailing lessons to tours of Los Angeles and San Francisco are available

for military members and their dependents through the Naval Postgraduate School and Fort Ord recreational departments.

Community Events

The AT&T Pro-Am Golf Tournament, formerly the Crosby Pro-Am, marked its beginning this January on the famed Pebble Beach golf links originated and designed by Samuel Finley Brown Morse. President of Del Monte Properties (now known as the Pebble Beach Corporation) for most of his life, Morse was also instrumental in the rebuilding of

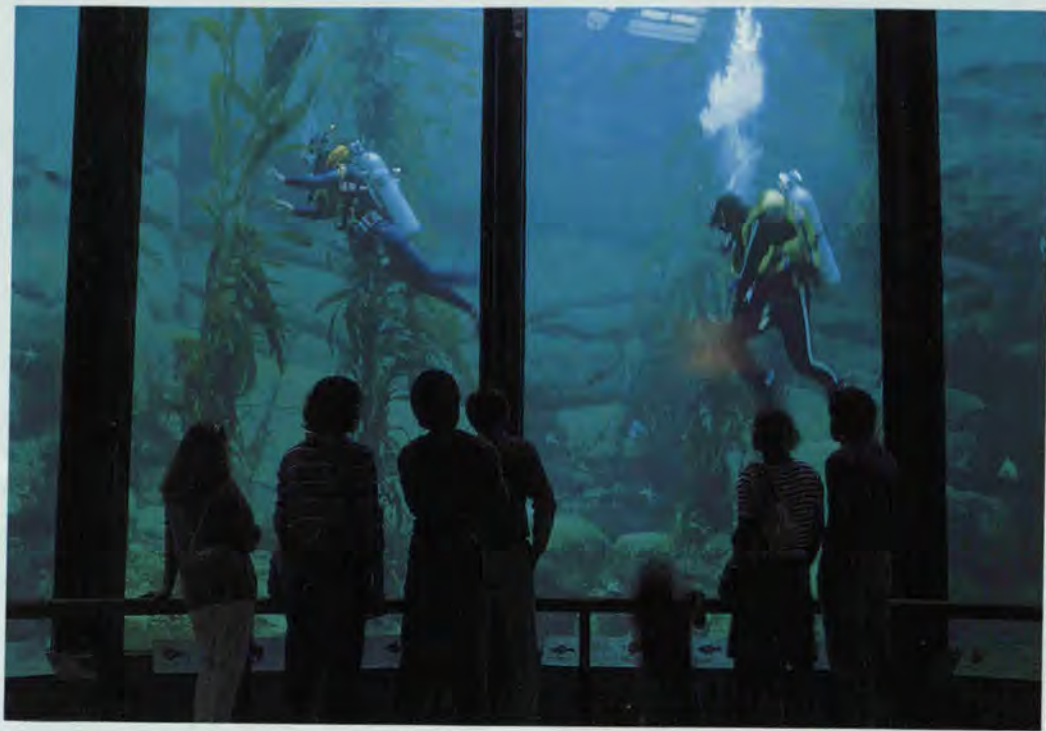
No bull. The peninsula offers the best in recreational opportunities.

the Hotel Del Monte after fire destroyed most of the second building.

The AT&T Pro-Am Golf Tournament, like its predecessor, is the biggest event of the year for the local community and is played on Pebble Beach, Cypress Point and Spyglass golf courses.

The winner of the Naval Postgraduate School's annual stroke-play golf tournament becomes an alternate and earns a chance to play in the AT&T Pro-Am as an amateur partner to a professional. Over the years, NPS golfers have played in the Crosby and now in the AT&T Pro-Am.

Aviation's superstars, including the **Blue Angels**, headline the California International Airshow held



each Fall in Salinas.

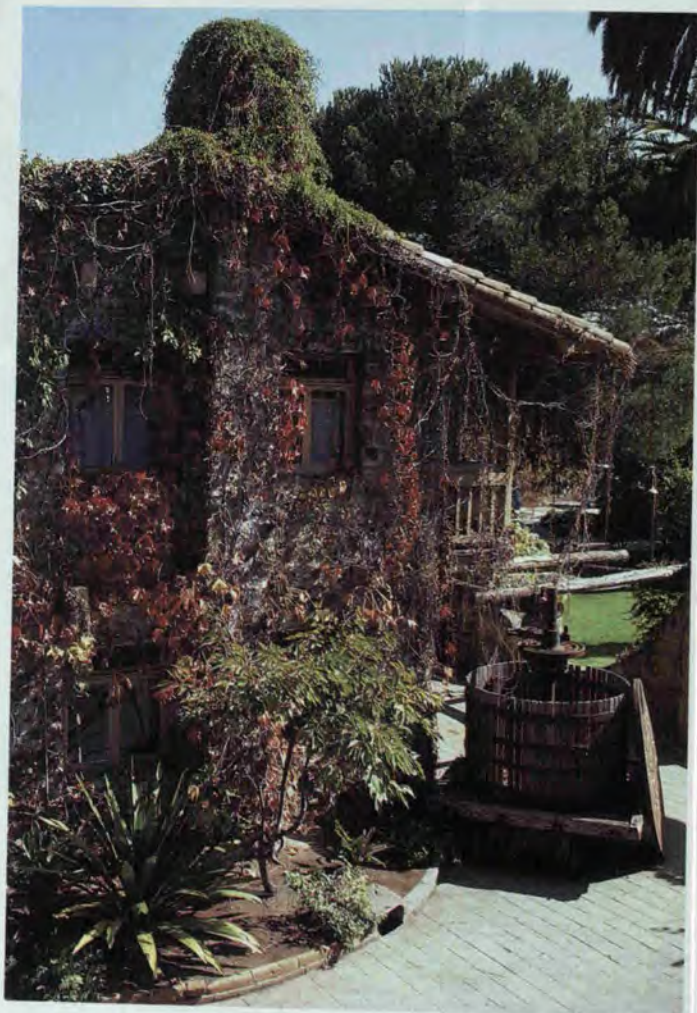
The show is staged for charity under the auspices of the Monterey County Airshow Association, a non-profit group.

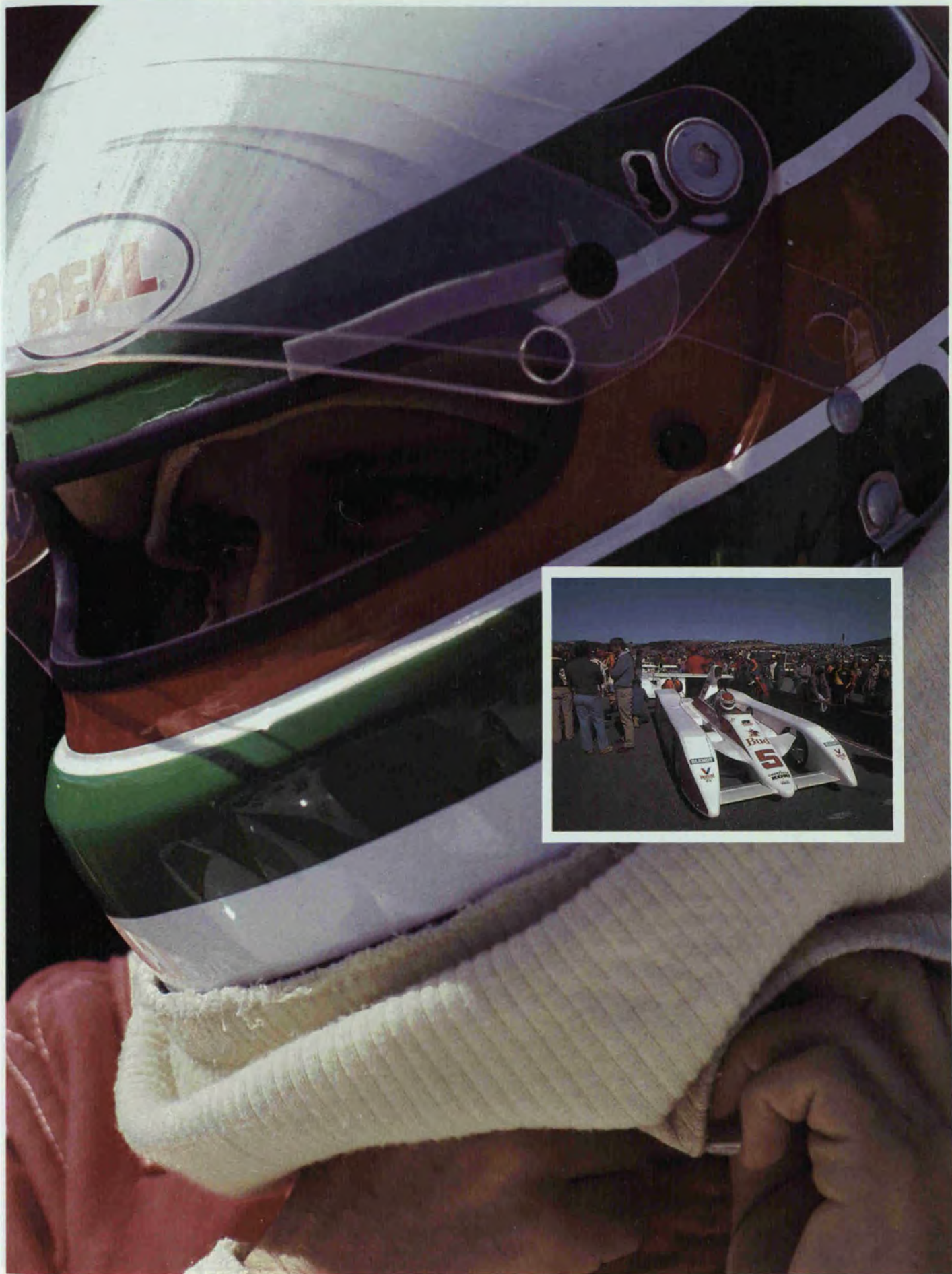
Military, antique, and experimental aircraft are displayed and the event is an excellent outing for the whole family.

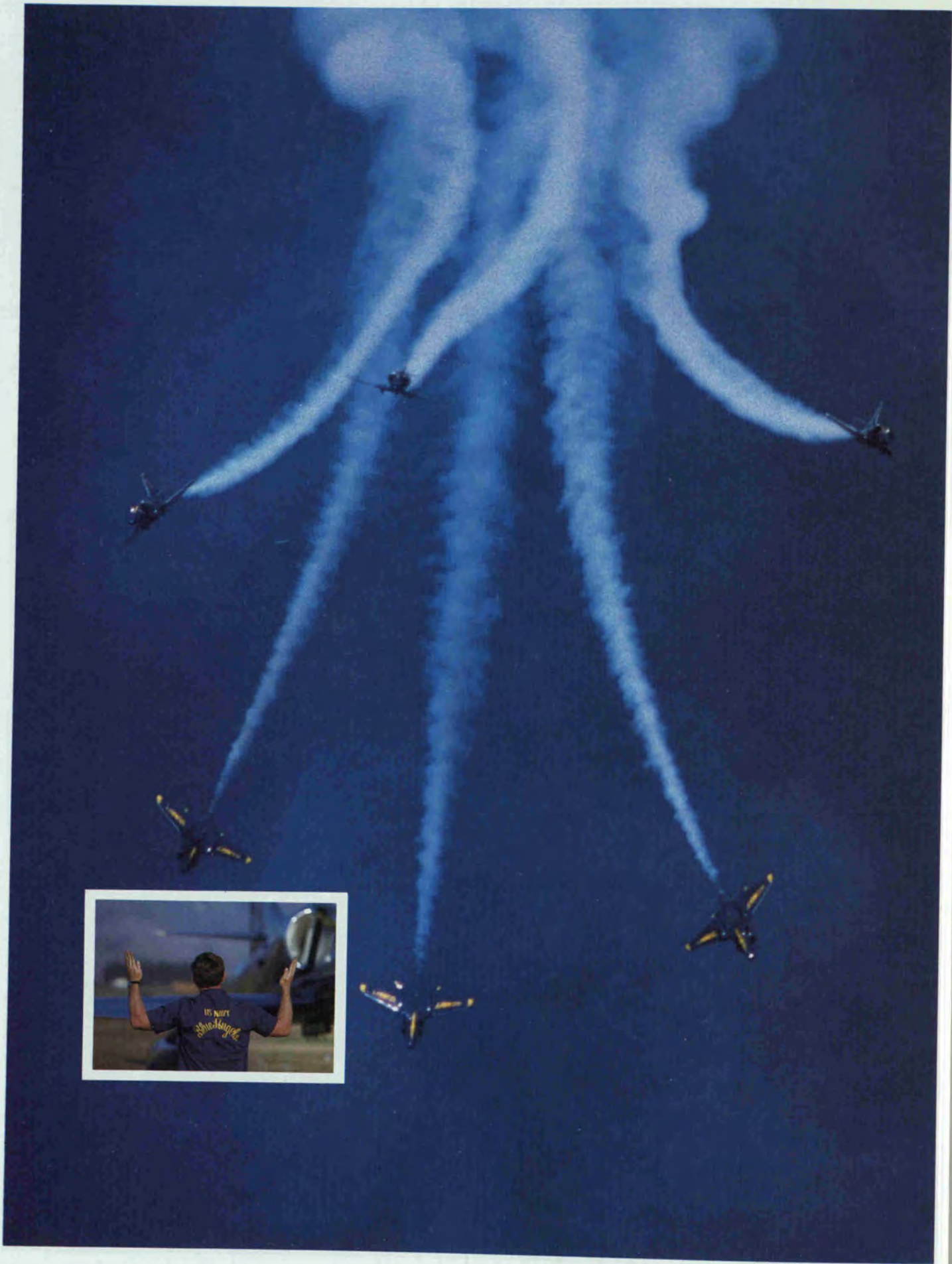
Some of the biggest names and upcoming stars in auto racing match their competitive driving skills on the 1.9-mile course each year at Laguna Seca Raceway, located on Highway 68 between Salinas and Monterey.

The racing begins in May for a seven-month season and includes motorcycle and historic auto racing as well.

For some people racing is music to their hearts and minds, but for those interested in music sweet to their ears both the Monterey County Symphony Orchestra and the Monterey Bay Symphony Orchestra perform six concert series throughout the year. Sites for the concerts include the Naval Postgraduate School's King Hall, Carmel's Sunset Theatre and Sherwood Hall in Salinas Community Center.









Tennis Courts

There are 12 courts of championship quality, two of which are located below the swimming pool, two forward of Herrmann Hall, four in La Mesa Village adjacent to the La Mesa School, two behind the housing office in La Mesa Village and two at the NPS Annex. The courts on campus require reservations.

Swimming Pool

The swimming pool is open from May through October. Operating hours are from 1200 to 1800, Tuesday

Every year in May NPS hosts a "Concert in the Park" on a Sunday afternoon.

The public is invited to this free concert and the beautiful lawn in front of Herrmann Hall is covered with people enjoying a picnic lunch prior to listening to the Monterey County Symphony Orchestra perform a lively and very entertaining concert.

NPS Recreation

The Naval Postgraduate School's Recreation Department Office is located in Room 023A (basement) of Herrmann Hall. The following is a summary of recreation services available: (telephone numbers and hours are listed in the **tan section** of this book).

Golf Course

The 18-hole Navy Golf Course is located in back of the Monterey Fairgrounds. Active and retired military personnel, their dependents and guests are eligible to use the course. Hours of operation are 0730 to dusk during



weekdays, and 0630 to dusk during weekends.

The golf course has a clubhouse, snack bar, lounge, and shower rooms. There is also a Pro Shop which offers a variety of retail merchandise to meet the golfer's needs.

A driving range is located adjacent to the Pro Shop and has the same hours as the golf course. Range balls are available for patrons.

The golf professional and his assistants give lessons on an appointment basis. Youth programs and group lessons are also available.



Basketball

There is a regulation size court in the gymnasium.

Hunting and Fishing

Information on hunting and fishing in the Los Padres National Forest area may be obtained by calling the Fish and Game Commission at Fort Hunter-Liggett Military Reservation.

through Sunday. Dependents and bonafide guests may use the pool.

Special Interest Groups

The Recreation Department sponsors many special interest groups, including:
 La Mesa Junior Soccer
 La Mesa Junior Baseball
 Tennis Association
 Tennis Lessons
 Sailing Association

Sailing Lessons
 Men's and Women's Golf
 Association
 Scuba Dive Club
 Amateur Radio (MARS)
 Runners and Joggers
 Association
 Socko Softball Leagues
 Lacrosse Club
 Soccer Leagues
 Dependent Swim Program
 Flying Club
 Karate Club and Lessons
 Hobby Computer Club

Volleyball

There is one court at the picnic grounds, one court behind the NPS swimming pool and one court next to the Enlisted Mess. There is also one court in the gymnasium.

Sailing

The school owns four Shields Class sloops, two 22' Capris and two 22' Santanas. In order to use the boats one must first obtain a qualification as cruising skipper. The NPS Recreation Department has regularly scheduled training. The NPS Sailing Association maintains an active racing program.

Vacation and Entertainment Information

Folders, maps of camping areas and lists of motels and entertainment facilities are available at the Recreation Office.

Softball

Two softball fields are available for softball or socko. One diamond is located on Garden Drive across from Del Monte Lake and the other one is located at the Navy Golf Course in back of the Monterey Coun-



ty Fairgrounds. The use of the fields may be scheduled through the Sports Supervisor at 646-2497 / 3118.

Tickets

Seasonal discounts and tickets are available for such events as plays, Marine-world, Great America, Laguna Seca Races and other local events.

Movies

Fort Ord and Defense Language Institute schedule movies during the week and on weekends.

Gymnasium

The gym, with three four-wall racquetball / handball courts, two squash courts and an exercise room, furnished with all the equipment necessary for any physical fitness or reducing program, is located in Building 239. Hours are 0730-1630, Monday through Friday; 1000-1500, Saturday,



and 1300-1800, Sunday.

The Gear Issue Room has an extensive selection of athletic and camping equipment which may be checked out by eligible personnel for a nominal fee. A complete list of available items and their cost may be obtained from the Issue Room, 0730-1630, Monday through Friday.

Clubs and Messes

The Naval Postgraduate School Officers and Faculty Club is among the finest in the Navy. Its services are provided to all active duty officers of the armed forces, civilian students, faculty members and other specific groups. Visa and MasterCard are accepted for



package store and evening food services.

The Enlisted Mess is located in Criscuolo Hall. It is open to all active duty and retired personnel and their dependents.

The Enlisted Mess Facility is located just inside the Del Monte Avenue gate.

The Consolidated Package Store is located between the East Wing of Herrmann Hall and the U.S. Post Office at the rear of the building.

The hours of the club, messes and package store are listed in the **tan section** of this book.

Picnic Grounds

The picnic grounds are open from 0700-dusk daily. Reservations for use of the barbecue pits are required and can be made with the gymnasium Monday through Friday. Rules for use of the picnic area will be explained at the time reservations are made. There is a fee for use of the picnic area. The grounds will accommodate a maximum of 200 people. Special requests for parties lasting longer than dusk must be made to the gymnasium in writing. There is also a softball field available for weekend picnics.

Recreation Facilities At Fort Ord

Recreational facilities at Fort Ord complement NPS recreational facilities very well. Tours and rental information are available at the Fort Ord Recreation Center located in Building 3109 on 4th Ave. The telephone number is 242-7322 / 3486.

The International Community

More than 290 International officers from over 25 nations are part of the Naval Postgraduate School student body. These officers and their families represent a wide range of backgrounds and cultures, and are a very special asset for the school and the Monterey community. To help meet their needs, a volunteer group of Americans from the military and civilian communities work with the school in several ways. English classes for the International wives, and frequent social events for the Internationals and their families are arranged, many including American sponsors; sightseeing and sports expeditions are held regularly; national crafts and cultures are exhibited on the memorable annual Interna-

tional Day. Most importantly, volunteer American families act as sponsors for the International students and their families. Sponsors assist in the difficult first few days after arrival, help with special problems, and share American culture with their International family. Above all, they often form warm and rewarding friendships. Information about the International Committee or the sponsor program is available from the International Education Office, 646-2186.

Wives' Clubs

The Officer Students' Wives' Club (OSWC) is an organization for the spouse of any student attached to the Naval Postgraduate School. The club is composed of over 20 committees including Red Cross, Adobe Tour and La Mesa Fun Run Committees. The OSWC also has a long list of activity classes to choose from that are taught by OSWC members. Each month the OSWC holds a business meeting and a social function. There are two publications associated with the OSWC: the **Classmate**, an award-winning magazine and **The Pink Flyer**, a newsletter. These are distributed through the Student Mail Center on a monthly basis. At the beginning of each academic quarter the OSWC sponsors a Welcome Aboard Coffee to acquaint the new students and their spouses with the area. Spouses of new students are also contacted by the curricular representative, who acts as a liaison between incoming spouses and the various curricula.

A newly established Enlisted Spouse Club has been created to provide a two-way channel of communication between the spouses and the command. The organization will also provide a social environ-

ment for the enlisted spouses.

The Staff Wives Club of the Naval Postgraduate School was organized in 1947. The purpose for which the club was organized is to promote fellowship among the families of the Naval Postgraduate School and to give service as designated annually by the Executive Board.

Monthly meetings provide a wide variety of cultural, informative and fun activities. They also provide a great opportunity for comradeship and lasting friendships amongst the staff wives.

Religious Services

Duty at the Naval Postgraduate School may well be one of the most unique experiences for the military family. Spouses are more continually at home and yet more consistently working. This is the time for families to include spiritual nourishment in their activities by attending worship services of their choice.

The Protestant Chapel is located in Herrmann Hall adjacent to the main lobby. All personnel, dependents and friends are invited to join in the worship services and to participate in the religious activities offered. Services are conducted each Sunday at 9:30 a.m., 11:00 a.m., and 6:00 p.m. in the chapel at NPS. Holy communion is offered the first Sunday of each month.

Christian Education classes for all ages are offered at 9:30 a.m. on Sunday with numerous Christian growth groups offered during the week.

The Protestant Chaplain's office is on the first floor of Herrmann Hall around the corner from the Quarterdeck. The phone number is 646-2241.

The Catholic Chapel is located adjacent to the Bookstore at NPS near the Main Exchange and the pool. The weekend Mass schedule begins on Saturday with a 5:15 p.m. Mass which satisfies the Sunday obligation. On Sunday the Masses are celebrated at 9:00 a.m. and 11:00 a.m. Daily Mass begins at 12:15 p.m., Monday through Friday. Holy Day Masses are offered at 12:15 and 5:15 p.m.

The private rite of Reconciliation (Confession) is scheduled before weekend Masses. Religious education classes for all ages are offered during the masses at other times throughout the week.

The Catholic Chaplain's office is located in Herrmann Hall, Room 127A. The telephone number is 646-2242.

The Jewish Chapel Program is conducted at nearby Fort Ord. The services are conducted at the 4th Street Chapel. Information on times of services is available by calling 242-4873.

Additional religious services and activities representing a cross section of denominations are also available to the military family in the community.

Armed Services YMCA

The YMCA of the Monterey Peninsula serving the military and civilian community is located at the corner of Webster and El Estero Streets in Monterey. It is one of 26 YMCAs around the world that emphasizes programs for the military. Programs range from fitness, family outings and activities, volunteer leadership experiences in coaching and refereeing, to family-style dinners on Sunday afternoons twice monthly for both active duty and retired.

Other activities include outdoor "challenge" events, community service projects, special clubs and strategic games, fencing, karate, road races, drama, international and cultural events, and direct involvement in traditional community organizations.

A special feature of the YMCA is its Visitor Information Center that provides year-round information to military and civilian visitors or new arrivals to Monterey.

The YMCA of the Monterey Peninsula is partially funded by the United Way and Combined Federal Campaign. When fees are charged for YMCA programs, substantial discounts are offered to military personnel and their dependents. Call 373-4166 or 372-7568 for more information.

Educational Facilities

There are various educational opportunities for higher education available in the community for military members and their dependents who are seeking additional credits and degrees.

Monterey Peninsula College

Located on Fremont Street in Monterey, Monterey Peninsula College (MPC) is one of over a hundred accredited California Community Colleges which offer classes during the day, evenings, off-campus, weekends and on television.

MPC is open to all high school graduates and to anyone 18 or over who may benefit from further education. The Associate in Arts degree or the Associate in Science degree can be earned after two years of full-time study. Students are able to transfer their college credits to a four-year institution for completion of advanced de-

grees. Also, many programs are offered in vocational fields such as nursing, data processing, electronics and office occupations.

MPC's community services program offers renowned guest lecturers, music and theatrical groups, exhibits and demonstrations which are open to the public. Call 646-4000 for more information.

Chapman College

Chapman College operates Residence Education Centers at Fort Ord, Building 1714, 3rd Street and at 532 Abrego Street in Monterey, which are open to all qualified applicants, both military and their dependents and also to civilians in the community.

Chapman College grants bachelor's and master's degrees and public school teaching credentials. Most classes are held in the evening.

Bachelors' degrees are offered in computer science, social science (sociology, psychology, history, and government), health science (for physicians assistants, RNs and other allied health personnel), and multiple subjects (education).

Masters' degrees are offered in education, special education, career counseling, counseling psychology, marriage, family and child counseling, and human resource management and development.

Call 899-4164 or 373-0945 for more information.

Golden Gate University

A branch of Golden Gate University offers evening classes at York School (off Salinas Highway). The branch offers a Bachelor of Science/Arts in Accounting, Human Relations, Management and Public Administration. A Master of Arts/

Science is also offered in Business Administration (M.B.A.), Finance, Financial Planning, Health Services Management, Human Resource Management, Marketing, Public Administration and Taxation. Five undergraduate and three graduate degrees are offered in various fields of administration and management. For more information call 373-4176.

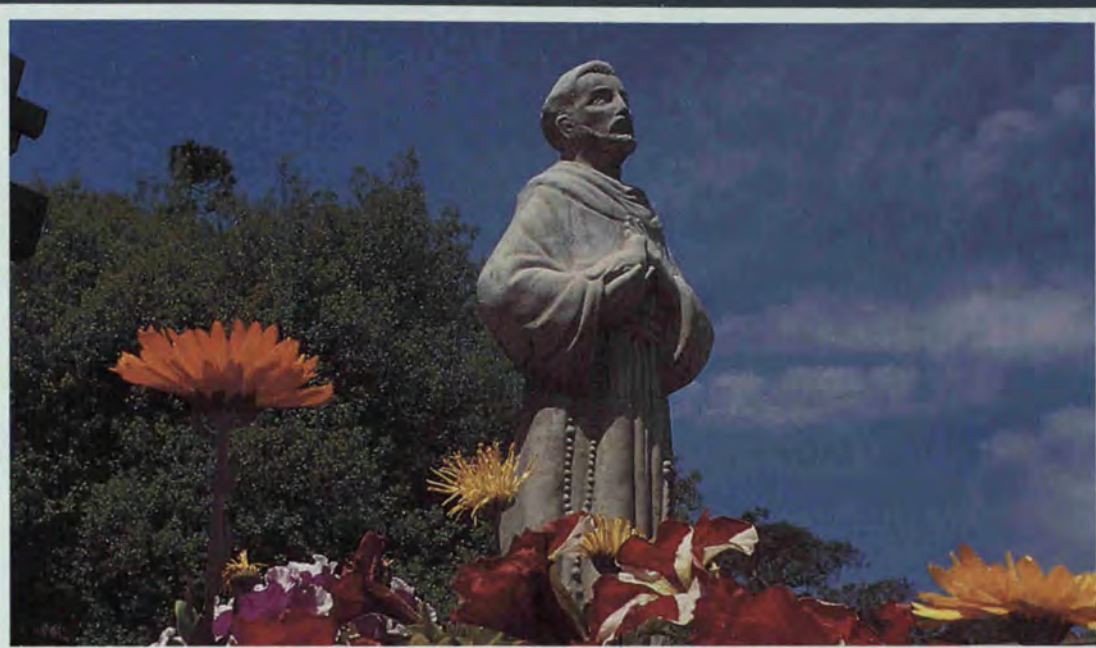
Monterey Institute Of International Studies

The Monterey Institute of International Studies (MIIS), located at 425 Van Buren Street in Monterey, is an independent, fully accredited upper division and graduate school. MIIS prepares students for international business management, foreign services, translation, conference interpretation, teaching English to speakers of other languages, and other related international careers.

MIIS is approved by the Veterans Administration and veterans who attend are eligible for V.A. benefits. The convenient proximity to military bases and to the Naval Postgraduate School makes the Monterey Institute of International Studies particularly well suited to serve military dependents and their spouses.

Masters degree programs available include TESOL-Teaching English to Speakers of Other Languages, International Management, International Public Administration, International Studies, Languages, Translation and Interpretation, and MATEL-Teaching Foreign Languages. English is taught at several levels. For further information please contact the Admissions Office, 649-3113.

The Monterey Peninsula



Monterey sits at the edge of the Monterey Bay, described by author Robert Louis Stevenson as "shaped like a bent fish hook with Monterey nestled behind the barb." Monterey's locality not only is in the center of the California coastline, but is also the center of much of the state's history and development.


First sighted in 1542 by the Portuguese explorer Juan Rodriguez Cabrillo, Monterey Bay remained a legend for nearly two centuries. Interest in the California Coast increased as Spain was in need of a harbor for the

Spanish ships returning with trade from Manila.

The next European to arrive in the area was Sebastian Vizcaino in 1603. Vizcaino named the bay Monterey after the Viceroy of New Spain. In his description to the King of Spain, Vizcaino said, "... The best port that could be desired, for besides being sheltered from all winds it has many pines for masts and yards, and live oaks and water in great quantity all near the shore."

Once again the Monterey area remained as a home only for the native Indians in the area. Exploration of the area was very limited

The statue of Father Junipero Serra surveys the land around the Mission San Carlos Borromeo, a mission that he built in the late 18th century.



The hotel that the Big Four were planning to build would give the Monterey economy a much needed shot in the arm. Named Hotel Del Monte, it was built by Southern and Central Pacific railroadmen in

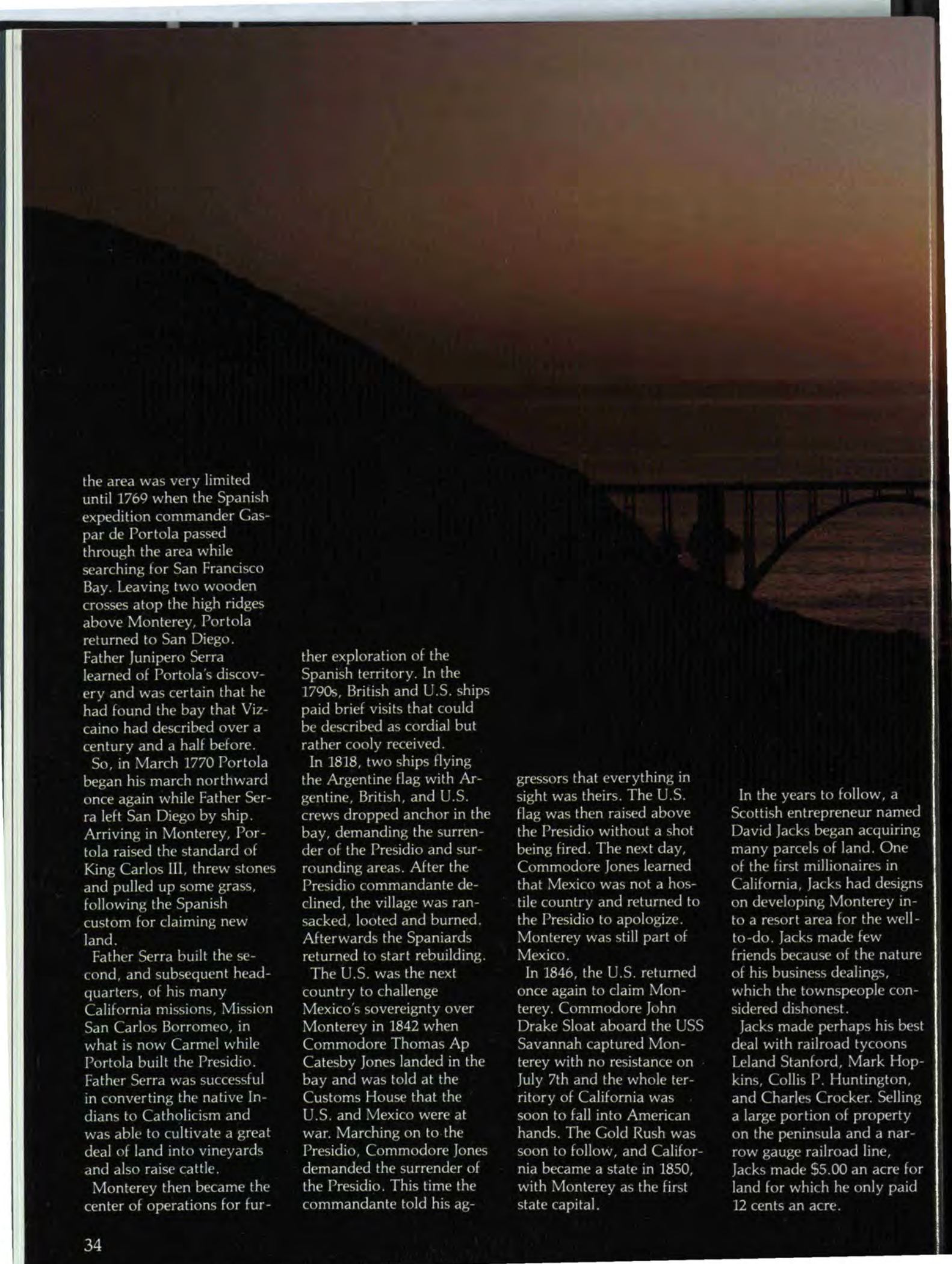
100 days. The hotel would increase the number of fares for the railroad and provide jobs for the local townspeople in the kitchens, parlors, stables, grounds and shops to cater to the wealthy and affluent. The Pacific Improvement Company's other business ventures in the area included gas and water works, a printing plant, and a mattress and upholstery factory.

So, in 1880, 110 years since the landing of Father Junipero Serra at Monterey, the Hotel Del Monte opened its doors with Charles Crocker heading the top of the register. Guests arrived from San Francisco aboard the "Lightning Express" train by way of the Watsonville-Monterey line, and were greeted by a thousand gas jets reflected by nearly as many mirrors. The grounds of the Del Monte lay before them, 126 acres of landscaped gardens planted with hundreds of rare trees and shrubs. The hotel expanded its facilities, adding a dairy and fish hatchery to the already existing guest

Stanford, Hopkins, Huntington, and Crocker became known as the Big Four because of their financial clout. They formed the Pacific Improvement Company to consolidate their holdings in Southern and Central Pacific Railroads, town sites, lumber forests and coal mines. The Big Four began to follow through with Jacks' plan to transform Monterey into an exclusive resort.

The Monterey that was once only a sleepy Mexican village of fishermen, farmers and reclusive artists was soon to die. With the collapse of the whaling harvest, the economy was reduced to a sluggish trade by the sardine fishermen and farmers that didn't promise a steady flow of cash throughout the year.





the area was very limited until 1769 when the Spanish expedition commander Gaspar de Portola passed through the area while searching for San Francisco Bay. Leaving two wooden crosses atop the high ridges above Monterey, Portola returned to San Diego.

Father Junipero Serra learned of Portola's discovery and was certain that he had found the bay that Vizcaino had described over a century and a half before.

So, in March 1770 Portola began his march northward once again while Father Serra left San Diego by ship. Arriving in Monterey, Portola raised the standard of King Carlos III, threw stones and pulled up some grass, following the Spanish custom for claiming new land.

Father Serra built the second, and subsequent headquarters, of his many California missions, Mission San Carlos Borromeo, in what is now Carmel while Portola built the Presidio. Father Serra was successful in converting the native Indians to Catholicism and was able to cultivate a great deal of land into vineyards and also raise cattle.

Monterey then became the center of operations for fur-

ther exploration of the Spanish territory. In the 1790s, British and U.S. ships paid brief visits that could be described as cordial but rather coolly received.

In 1818, two ships flying the Argentine flag with Argentine, British, and U.S. crews dropped anchor in the bay, demanding the surrender of the Presidio and surrounding areas. After the Presidio commandante declined, the village was ransacked, looted and burned. Afterwards the Spaniards returned to start rebuilding.

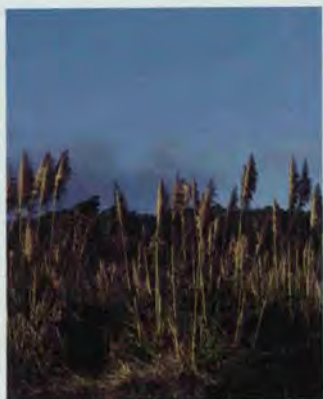
The U.S. was the next country to challenge Mexico's sovereignty over Monterey in 1842 when Commodore Thomas Ap Catesby Jones landed in the bay and was told at the Customs House that the U.S. and Mexico were at war. Marching on to the Presidio, Commodore Jones demanded the surrender of the Presidio. This time the commandante told his ag-

gressors that everything in sight was theirs. The U.S. flag was then raised above the Presidio without a shot being fired. The next day, Commodore Jones learned that Mexico was not a hostile country and returned to the Presidio to apologize. Monterey was still part of Mexico.

In 1846, the U.S. returned once again to claim Monterey. Commodore John Drake Sloat aboard the USS Savannah captured Monterey with no resistance on July 7th and the whole territory of California was soon to fall into American hands. The Gold Rush was soon to follow, and California became a state in 1850, with Monterey as the first state capital.

In the years to follow, a Scottish entrepreneur named David Jacks began acquiring many parcels of land. One of the first millionaires in California, Jacks had designs on developing Monterey into a resort area for the well-to-do. Jacks made few friends because of the nature of his business dealings, which the townspeople considered dishonest.

Jacks made perhaps his best deal with railroad tycoons Leland Stanford, Mark Hopkins, Collis P. Huntington, and Charles Crocker. Selling a large portion of property on the peninsula and a narrow gauge railroad line, Jacks made \$5.00 an acre for land for which he only paid 12 cents an acre.



houses, tennis courts, croquet plots, archery grounds, polo fields, Roman plunge swimming pool, and a bathing pavilion with 210 dressing rooms.

The Del Monte became known as the West Coast's poshest watering hole for the Great and Not-So-Great. By the mid-1880s, the hotel had 17,000 visitors a year, nearly eight times the population of Monterey.

Disaster struck early the morning of April 1, 1887 as a fire swept through the "Grande Dame of America" reducing it to ashes. Fortunately, there were no deaths in the blaze, as everyone escaped before the fire spread throughout the building. The cause of the fire is buried deep in controversy, with several persons accused of starting the fire. Evidence pointed to arson, since investigators found plugs to the central fire mains removed, sabotaging firefighting efforts and firesprinkler systems.

The hotel was resurrected quickly, as the Big Four pledged to rebuild the Del Monte the very day of the fire. Railroad fares to Monterey were very important to the Pacific Improvement Company, since Southern



and Central Pacific Railroads expected to lose \$26,000 a month while the Del Monte was being rebuilt. Like a phoenix, the new hotel rose from the very spot where the first's ashes lay. This time it was to be an even more lavish establishment, with two additional, massive wings trailing towards the bay.

The splendor was restored to the Del Monte by the beginning of 1888, with Charles Crocker's name once again heading the register. Business was as brisk as

before and just as prestigious. Notable guests included Andrew Carnegie, President Benjamin Harrison, and the rough rider himself, Teddy Roosevelt.

Times changed, and the victorian era that pervaded the Del Monte was not in step with the rest of the world. Business slowed with the First World War, and the Pacific Improvement Company hired a new manager for the hotel. Samuel F. B. Morse, grand nephew of the inventor of the telegraph, was chosen for the task and

was also given full responsibility for liquidating the Pacific Improvement Company's other holdings. Eventually, Morse saw the possibility to revive the hotel's prosperity. Along with associates, he bought Pacific Improvement Company's holdings on the peninsula, including the hotel. A lively orchestra played past the midnight curfew of before, as Morse sought to broaden the Del Monte's appeal.

On October 29, 1924 disaster struck again, with another fire breaking out in the



wee hours of the morning. Fortunately, the late-hour dancing paid off when an orchestra member smelled smoke at about 3:30 in the morning. In order to contain the fire, firemen dynamited the ballroom from the floor below and thus saved the two hotel wings. Again, no one was killed.

Reconstruction was not as fast this time, the hotel being completed in 1926. At a cost of over two million dollars, the hotel was as lavish as ever.

Hard times fell on the hotel during the depression and the Second World War proved to be too much for the hotel to survive. The management decided to throw in the towel and offered to sell the hotel and its grounds to the Army and Navy.

The Navy leased the hotel in early 1943 with an option to buy, and set up a pre-flight training center. The ballroom which previously accommodated 600 guests at dinner now seated over 1,200 flight officer candidates. The future Navy pilots were marched in and stood at attention while waitresses wheeled in steaming pots of food and set the pots down on long tables.

Once the path was cleared, the men were permitted to sit down and dig in. Twenty minutes later, the future fliers were marched out.

After the war, the Navy negotiated with the Del Monte Properties Company to buy the hotel and other plots of land on the peninsula (some 627 acres) for \$2.5 million. By this time the Naval Academy no longer had the room needed for the Postgraduate School. So in 1951 the school moved out west to Monterey. The Naval Postgraduate School has expanded through the years, and is a major educational institution serving all the branches of the military, not to mention many federal employees and students from allied countries.

The Monterey Peninsula Today

Today, Monterey County embraces some two million acres of mostly mountainous terrain extending 100 miles along the Pacific coast. Salinas is the county seat.

Climatically, the Monterey Peninsula resembles other areas of the central California coast, without extremes of heat or cold and moder-

ately low yearly rainfall. The sun shines most of the year. There are two seasons—the dry summer season extending from May to October, and the wet season from November to April. Weather changes are infrequent from day to day and week to week.

The Peninsula is the ideal playland, with its forests, beaches, parks, golf courses and nearby ocean. Nearly a million people visit the county's two state parks, Big Sur and Point Lobos, and the three state monuments each year. Countless others sun on the beaches, play golf or tennis, fish, hunt, camp or take scenic excursions. Recently, the Peninsula added to its attractions, the largest aquarium in the nation.

Hundreds of special events are held each year. There are salmon derbies, yacht races, dog shows, parades, art and crafts exhibits, car races, rodeos, and antique car shows. The AT&T Pro-Am Golf Tournament is held here annually, as are the Salinas Valley Fair at King City in May, the Monterey County Fair in August, and the Monterey Jazz Festival in September.

Monterey

Monterey is a very appropriate home for the Naval Postgraduate School, a place with a long love affair with the sea. Much of this heritage can be relived, with strolls along Fisherman's Wharf and Cannery Row, where the fishing canneries once boomed. Only the hulls of the buildings remain, and are now occupied by restaurants and exotic shops.

Monterey's heritage is also preserved in the many adobe houses and other buildings that played a significant role in history. The old Customs House stands near the wharf, where Commodore John Drake Sloat had raised the United States flag over Monterey in 1846. Colton Hall played an even greater part in California's history in 1849 when the first State Constitutional Convention was held there. The Mission San Carlos Borromeo was, as mentioned before, founded by Father Junipero Serra in 1770.

The Stevenson House is also one of the more notable buildings in Monterey, where author Robert Louis Stevenson came 6,000 miles



ty of some 17,995 people and occupies the sandy slope between Point Pinos and New Monterey. The pineclad heights of its southern boundary offer a striking contrast to the wide, white dunes on the west and the dark, rugged shoreline of the north, challenging the long surge of the Pacific.

A half mile from the center of town is an 18-hole golf course and a protected beach with secluded bathing coves and picnic grounds. Pacific Grove's municipal flower beds along the water's edge are world famous.

Scientists come from all over the world to study the marine life off the Pacific Grove beaches. The Hopkins Marine Laboratories of Stanford University are here, as well as the Hopkins Marine Life Refuge, a two-mile stretch of beach extending out to a depth of 60 feet.

Asilomar Conference Ground, through the years, has been a place where educational, religious and youth groups come to hold retreats and seminars. The conference grounds contain 60 acres of pine groves and shoreline and has numerous meeting rooms, two auditoriums and complete facilities for housing and feeding 500 guests.

The Pacific Grove Museum of Natural History contains unusual and interesting exhibits of butterflies, marine and bird life, plants, shells, Indian artifacts and historical presentations. It is open every day but Monday with no admission charge.

Seventeen Mile Drive

The Del Monte Forest is a private community known the world over for its natural scenic beauty. It has been attracting visitors since the 1890s when as many as

an instant success, the aquarium shattered all annual attendance records within ten months.

The exhibits focus on the plants and animals of the Monterey Bay, offering its visitors a beautiful and unique perspective of their nearby undersea world.

Pacific Grove

Pacific Grove was founded in 1875 by California Methodists, who established the community as a religious retreat center. The city is best known for the millions of Monarch butterflies that migrate there each winter, giving the town its unofficial title "Butterfly Town U.S.A." Each year the butterflies migrate from Canada and the state of Washington to a favorite grove of trees in Pacific Grove. Even naturalists are mystified by this annual migration for, although it is the butterflies' first trip, they head unerringly for the same trees each year. They arrive in late October and leave in March. A few strays hang around the year long. The penalty for disturbing the butterflies is \$500.

Pacific Grove is a residential, incorporated communi-



from Scotland to be with his fiancée, Fanny Osbourne. It was a pivotal time for Stevenson, living in unfamiliar surroundings and fighting off poverty and a near-fatal illness.

A whaling station, Califor-

nia's first theater, and many other buildings also offer a delightful travel to the past.

With the slogan, "The Fish Are Back," the new and exciting Monterey Bay Aquarium opened its doors in October 1984. Virtually

50 tallyhos (four-in-horse-drawn coaches) made three daily sightseeing excursions carrying guests 17 miles round trip from the original Del Monte Hotel in Monterey.

Here you can drive through pine forests and groves of Monterey cypress and along a coastline of singular beauty. You will usually see wildlife such as deer on the golf courses, and the sea lions, seals, and otters in the water and on rocks offshore.

You can enjoy golf at one of the several outstanding courses here, or ride over 34 miles of beautiful bridle paths, or compete in major equestrian events. As a spectator you can watch polo and rugby matches, championship tennis, the AT&T National Pro-Am Golf Tournament, or any of the other tournaments, trials, and other sports events held here each year.

The Lodge at Pebble Beach, separated from Carmel Bay by the 18th fairway of the famous Pebble Beach Golf Links, has a reputation among sophisticated travelers that is unequalled by any other resort.

Carmel Valley

Carmel Valley extends from the mouth of the Carmel River to the Jamesburg area 26 miles east. Post offices are located in Carmel Valley Village and the Mid-Valley Shopping Center. The population is 7,500. In the Valley are several good resorts and numerous tennis courts.

The sun shines a little more often in Carmel Valley than the rest of the Peninsula, and it's usually a few degrees warmer there also.

Carmel Valley Village and three other shopping centers have restaurants, art galleries, intriguing shops and general retail services.



Carmel-By-The-Sea

Less than 10 minutes south from the Naval Postgraduate School, Carmel-By-The-Sea lies on the oak and pine covered sand dunes of Carmel Bay, its perfect white sand beaches edged by picturesque cypress trees for which it is world-famous.

Carmel's beautiful beach is city owned for its entire length and is available to visitors and residents alike. Although treacherous tides make swimming dangerous, the beach is incomparable for sunbathing and picnicking.

Carmel is known for its charming shops. Most of these shops are small and specialize in one type of merchandise, from candles and brassware to imported foods and golfing apparel. Within the business district are many secluded shopping courts of great charm and character, often missed by visitors who don't stray from their cars.

Carmel also has a large community of artists and craftsmen whose works can be seen in the many art galleries and studios of the village.

There are two little theaters and two cinemas. The community supports many excellent musical events, including concerts by a local orchestra and the annual

Carmel Bach Festival held in July at the Sunset Center. Outdoor music, dance and theatrical performances are held at Forest Theater, and there is an annual series of dance programs at the Sunset Center.

Excellent restaurants serve a variety of food, from French haute cuisine to Oriental fare.

There are many hotels and motels available, both close to and along the coast. If possible, reservations should be made in advance. Conventions, golf tournaments and other events leave the village without accommodations for last minute arrivals.

Salinas Valley

The lush, fertile checkerboard of farms in the Salinas Valley form one of the most productive agricultural areas in the U.S. In fact, the valley's agricultural industry is the leading contributor to Monterey County's economy. Annually, Monterey County pulls in \$658 million from its farming, supplying the country with fresh lettuce, artichokes, garlic, chili peppers, and a host of other farm products and livestock.

Salinas, with a population of over 82,000 people and located 17 miles from Monterey, is the county seat and hub of the valley's activity.

With light industry and the military supplying a wider economic base, Salinas is a city of all walks of life. Just north of the city limits lies a large modern shopping center. Housing costs often run less in the valley, making Salinas a definite option to consider.

Other cities in the valley include King City, Prunedale and Soledad, all of which offer a different view of life on the peninsula.

One thing you won't want to miss is the Salinas California Rodeo in July, one of the nationally known round-ups that no cow-poke is goin' to miss.

Seaside and Marina

The largest city on the Monterey Peninsula, Seaside, is located in the sunshine belt on the coast, bordering Monterey to the north. Primarily a residential and retail business community, Seaside offers a variety of homes and homesites with panoramic views of Monterey Bay.

In recent years, Seaside has grown dramatically through redevelopment projects and commercial and private development. The population is 36,291, including part of the residential area of Fort Ord incorporated within Seaside's city limits.

The newly constructed Monterey Peninsula Auto Center, located in Seaside, provides complete auto sales and service. The majority of auto dealers have moved into this complex. The California Department of Motor Vehicles is adjacent to the new modern Seaside City Hall.

Marina, with a population of 22,865, is located just north of Seaside and Fort Ord. Primarily a residential community, the city offers a good variety of moderate-priced housing. There is a beach located at nearby Marina State Park.

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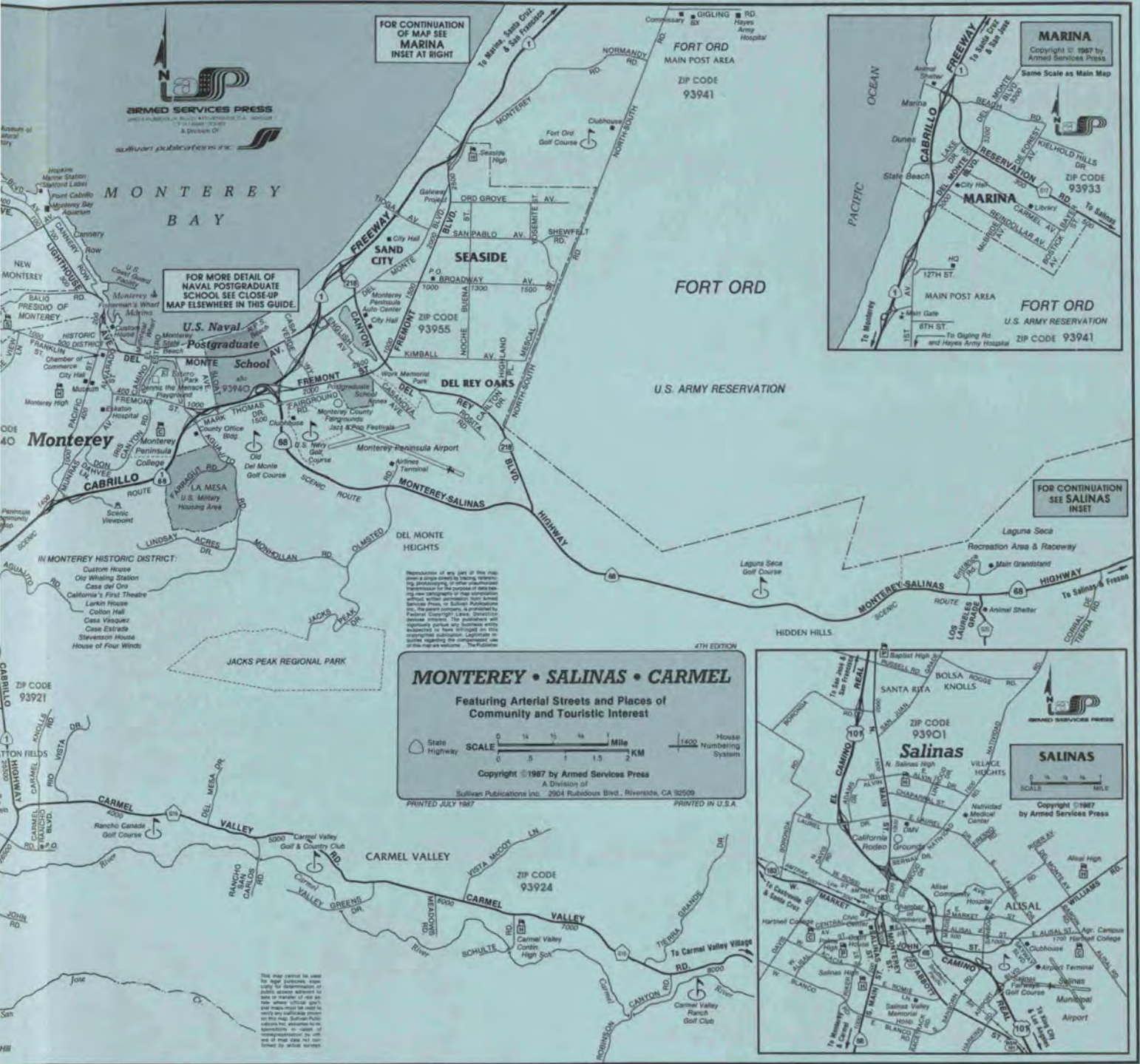
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COMMISSARY STORE

The Fort Ord Commissary Store is located off Gigling Road in the PX Mall area. The store services all active duty and retired military personnel on the peninsula, and is open six days a week.

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Services Continental Breakfast from 0700 to 1030, Monday-Friday in the El Rancho Room. Lunch is served from 1100 to 1330 in the Trident Room and from 1100 to 1315 in the El Rancho Room, Monday-Friday. The El Prado hosts a Sunday brunch from 1000-1300.	
Consolidated Package Store	373-7511
(Is located in the back of Herrmann Hall by the U.S. Post Office).	
Tuesday-Thursday & Saturday	1000-1700
Friday	1000-1800
Enlisted Mess Open (Crisuolo Hall)	646-2358
Monday-Thursday	1700-2300
Friday	1630-0100
Saturday	1800-0100
Enlisted Dining Facility, Bldg. 260	646-2063
Weekdays	0645-0745 1130-1230 1630-1730
Weekends & Holidays	0800-1000 1130-1230 1630-1730

CURRICULAR OFFICERS

Administrative Sciences	646-2536
Aeronautical Engineering	646-2491
Air-Ocean Sciences	646-2044
Antisubmarine Warfare	646-2116
Command, Control and Communication, (C3)	646-2772
Computer Technology	646-2174
Electronics and Communications	646-2056
Naval Engineering	646-2033
Naval Intelligence / National Security Affairs	646-2228
Operations Research / Systems Analysis	646-2786
Weapons Engineering	646-2116
Defense Language Institute (Marine Corps Liaison)	242-8407
Defense Language Institute (Navy Liaison)	242-8213
Dental Clinic (Appointments)	646-2477 / 2478
(Emergencies, after hours)	646-2441
Family Service Center	646-3060
Flying Club	372-7033

CURRICULAR OFFICERS continued

Fort Ord Information	242-2211
Fort Ord Clinic Central Appointments	242-7611 / 899-4455
Gate House:	
Main Gate, 3rd St.	646-2566
Navy Housing, Farragut Rd.	646-2998
Household Goods	646-2151
Housing Officer, La Mesa	646-2322
Housing Referral, Fort Ord	242-2668/6344
International Education Office (NPS)	646-2186
Legal Assistance Office	646-2506

LIBRARY (NPS)

Reference / Information Services	646-2485
Circulation Desk	646-2947
Paging Service	646-2920
Administrative Division	646-2341
Marine Corps Representative (NPS)	646-2401
Military Police, Fort Ord	242-7851
Naval Administrative Medical Unit, Presidio of Monterey	242-8614

NAVY EXCHANGE

Exchange Officer	646-2576 / 375-3737
Barber Shop, Officer and Faculty (Herrmann Hall, Basement)	373-5505
Monday-Friday	0830-1630
Bookstore, Bldg. 300	373-1121 / 7343
Monday-Saturday	1000-1700
La Mesa Village Convenience Store Bldg. 336	375-0959
Monday-Saturday	1000-1900
Sunday & Holidays	1200-1800

MAIN EXCHANGE, BLDG. 303

Retail Store	373-7277 / 373-3575
Monday-Saturday	0800-1700
Barber Shop	373-5933 / 4688
Monday-Saturday	0900-1700
Laundry / Dry Cleaning / Tailor	373-5955 / 4688
Monday-Saturday	0900-1700
Thursday	0900-1800
Sunday	1200-1700
Optical Shop	373-5933 / 4688
Monday-Saturday	1000-1700
Personalized Services	373-5933 / 4688
Monday-Saturday	1000-1700
Thursday	1000-1800
Sunday	1200-1700
Beauty Salon	372-1121
Monday-Saturday	0800-1630
Thursday	0800-1730
Snack Bar	373-5933
Monday-Friday	0730-1700
Saturday	0900-1700

SERVICE STATION

Service (Garage), Bldg. 348	373-7271
Monday-Friday	0800-1630
Retail (Accessories)	
Monday-Friday	0730-1700
Saturday	0900-1700
Sunday	1200-1700
Pumps	
Monday-Friday	0730-1700
Saturday	0900-1700
Sunday	1200-1700

EXCHANGE FACILITIES, FORT ORD & PRESIDIO OF MONTEREY

Main PX, Bldg. 4235, Gigling Rd.	899-2336 / 2337
Monday-Friday	1000-1830
Saturday & Sunday	1000-1700
Holidays	1100-1630
Patton Park Shoppette, Bldg. 3099, 4th Avenue	
Monday-Saturday	0930-2100
Sunday	1000-1800
Branch PX, Presidio of Monterey, Bldg. 228	372-1221
Monday-Friday	1000-1800
Saturday	1000-1700
Sunday	1200-1600
Presidio Gas Station, Bldg. 230	
Monday-Friday	0930-1700
Saturday	1000-1500
Public Affairs Office	646-2023

RECREATION DEPARTMENT

Recreation Office / Director, Herrmann Hall, Basement	646-2466 / 2467
Monday-Friday	0800-1600
Golf Course, Pro-shop / Reservations	646-2167
Monday-Friday	0730-Dusk
Saturday, Sunday & Holidays	0630-Dusk
Golf Course Snack Bar, Bldg. 191	
Monday-Sunday	0900-1700
Saturday	0700-1700
Gymnasium & Gear Issue, Bldg. 239	646-3118
Monday-Friday	0730-2100
Saturday	1000-1500
Sports Supervisor, Bldg. 239	646-2497
Swimming Pool (Seasonal)	646-2275
May-September (Tuesday-Sunday)	1200-1800
Fort Ord Recreation Information, Bldg. 3109, 4th Ave.	242-7322 / 3486
Scheduled Airlines Ticket Office	646-3355
Monday-Friday	0800-1200 / 1300-1630
Student Mail Center	646-2229
TRADOC Research Element, Monterey	646-3088 / 3089
Unaccompanied Personnel Housing	646-2060 / 2069
YMCA, Armed Services	372-7568

APPLICATION FOR AND ASSIGNMENT TO MILITARY FAMILY HOUSING

(NOTE: Upon arrival at your new duty station you MUST report to the Family Housing Office serving your duty station BEFORE making arrangements for any housing. You should have DD Form 1747 (Status of Housing Availability) to present for verification or advice of changes in housing conditions.)

SEE REVERSE OF THIS FORM FOR INSTRUCTIONS

SECTION A — APPLICATION *(To be completed by applicant.)*

1. NAME OF INSTALLATION		2. DATE SUBMITTED (Mo., day, year)	
3. SPONSOR'S NAME (Last, first, middle initial)		4. ADDRESS FOR REPLY (Street, city, State, and ZIP Code)	
5. PERSONAL DATA			
a. RANK/RATE	b. SOC SEC ACCT NO. SERVICE NUMBER	c. LENGTH OF SERVICE (Mo., year)	d. TIME REMAINING ON ACTIVE DUTY
6a. EFFECTIVE DATE OF CHANGE IN DUTY STATION (Mo., day, year)		b. DATE DEPARTURE CONUS (oversea assignment only) (Mo., day, year)	
7a. ESTIMATED ARRIVAL DATE OF FAMILY (Mo., day, year)		b. <input type="checkbox"/> WHEN HOUSING BECOMES AVAILABLE	
8. DEPENDENCY DATA			
a. TOTAL NUMBER IN FAMILY (residing with member)	b. SPOUSE <input type="checkbox"/> YES <input type="checkbox"/> NO	c. DATES OF BIRTH-MALE CHILDREN	d. DATES OF BIRTH-FEMALE CHILDREN
e. OTHER DEPENDENTS			f. DEPENDENCY AUTHORITY (DD Form 137 — Date of approval of dependents in item 8e of this form.)
NUMBER	SEX	RELATIONSHIP	AGE(S)
9. PERTINENT FAMILY INFORMATION			
a. SPECIAL HEALTH PROBLEMS (Describe)			
b. MONTHS INVOLUNTARILY SEPARATED FROM FAMILY DURING LAST 12 MONTHS DUE TO DEPLOYMENT OR ASSIGNMENT		c. LAST ASSIGNMENT <input type="checkbox"/> OVERSEAS OR <input type="checkbox"/> CONUS <input type="checkbox"/> ACCOMPANIED OR <input type="checkbox"/> UNACCOMPANIED	
10. IN THE EVENT ASSIGNMENT TO HOUSING WILL BE INVOLUNTARY THIS IS TO CERTIFY THAT — I <input type="checkbox"/> DO <input type="checkbox"/> DO NOT DESIRE A WAIVER TO ALLOW OCCUPANCY OF OFF-INSTALLATION HOUSING			
11. REMARKS			
12a. TYPED OR PRINTED NAME OF APPLICANT		b. SIGNATURE OF APPLICANT	

SECTION B — ASSIGNMENT *(To be completed by Family Housing Office.)*

13a. DATE AND TIME APPLICATION RECEIVED (Mo., day, year, hour)	b. EFFECTIVE DATE OF APPLICATION (Mo., day, year)	14. DATE DD FORM 1747 SENT OR GIVEN TO APPLICANT (Mo., day, year)
15. HOUSING AVAILABILITY (Indicate the applicable box(es) checked under item 2, DD Form 1747.)	16a. APPLICANT PLACED ON THE FOLLOWING HOUSING WAITING LIST: (if not applicable, check item 17.)	b. EFFECTIVE DATE AND TIME (Mo., day, year, hour)
17. <input type="checkbox"/> APPLICANT NOT PLACED ON A HOUSING WAITING LIST (If applicable, give reason.)	18a. ASSIGNED TO HOUSING UNIT (List housing unit, if applicable.)	b. DATE (Mo., day, year)
19. EFFECTIVE DATE FOR TERMINATION OF HOUSING ASSIGNMENT (Mo., day, year)	20. BASIC ALLOWANCE FOR QUARTERS: a. <input type="checkbox"/> FORM PROCESSED ON ASSIGNMENT _____ (Month, Day, Year) b. <input type="checkbox"/> FORM PROCESSED ON TERMINATION OF ASG _____ (Month, Day, Year) c. MPO NO. _____	21a. ASSIGNED HOUSING INSPECTED AFTER TERMINATION NOTICE <input type="checkbox"/> YES <input type="checkbox"/> NO b. DATE INSPECTED (Mo., day, year)
22. INSPECTION RESULTS: <input type="checkbox"/> SATISFACTORY <input type="checkbox"/> OTHER (Explain)		

**INSTRUCTIONS FOR COMPLETION OF DD FORM 1746
APPLICATION FOR AND ASSIGNMENT TO MILITARY FAMILY HOUSING**

GENERAL INSTRUCTIONS

Section A is to be completed by each applicant for Military Family Housing and Section B is to be completed by the Family Housing Office. No assignment to housing is to be made prior to submission of this form to the Family Housing Office.

SECTION A.

- Item 1 - *Name of installation.* Enter the name of the installation operating the Family Housing Office.
- Item 2 - *Date submitted.* Enter the date the application is mailed or otherwise submitted to the Family Housing Office.
- Item 3 - *Sponsor's name.* Name of applicant.
- Item 4 - *Address for reply.* Complete if reply is to be mailed.
- Item 5 - *Personal data.* Enter current rank/rate, identification number and length of service to nearest whole month. Enter the time remaining on active duty and date of rank.
- Item 6 - *Effective date of change in duty station.* Enter the date you were dropped from personnel accountability at your previous duty station and gained on the rolls at your new duty station for record purposes. For overseas assignment enter your date of departure from CONUS.
- Item 7 - *Estimated arrival date of family.* Enter the estimated date under a., if appropriate. If family is not to arrive until housing is available, check b.
- Item 8 - *Dependency.* Complete items a. through f., as applicable.
- Item 9 - *Pertinent Family Information.* Briefly describe any special family health problems which might influence your preference for a particular type of housing (*i.e.*, *single level vs. two story, etc.*).

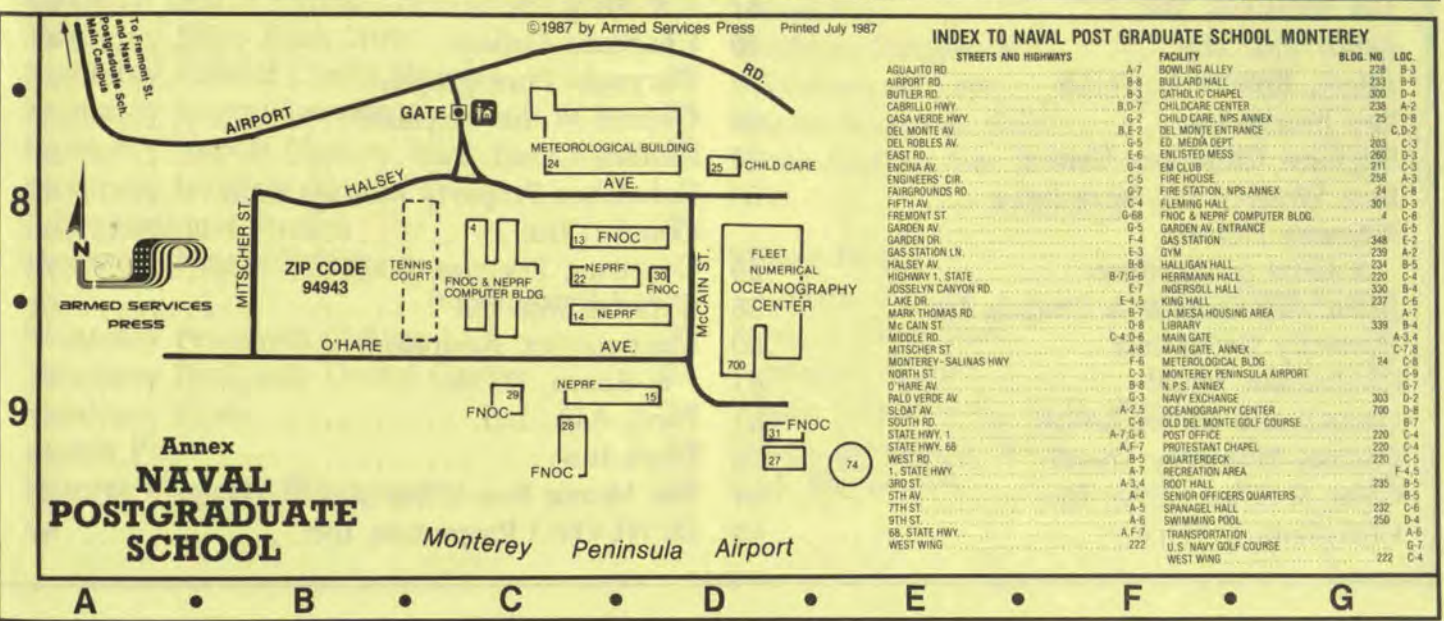
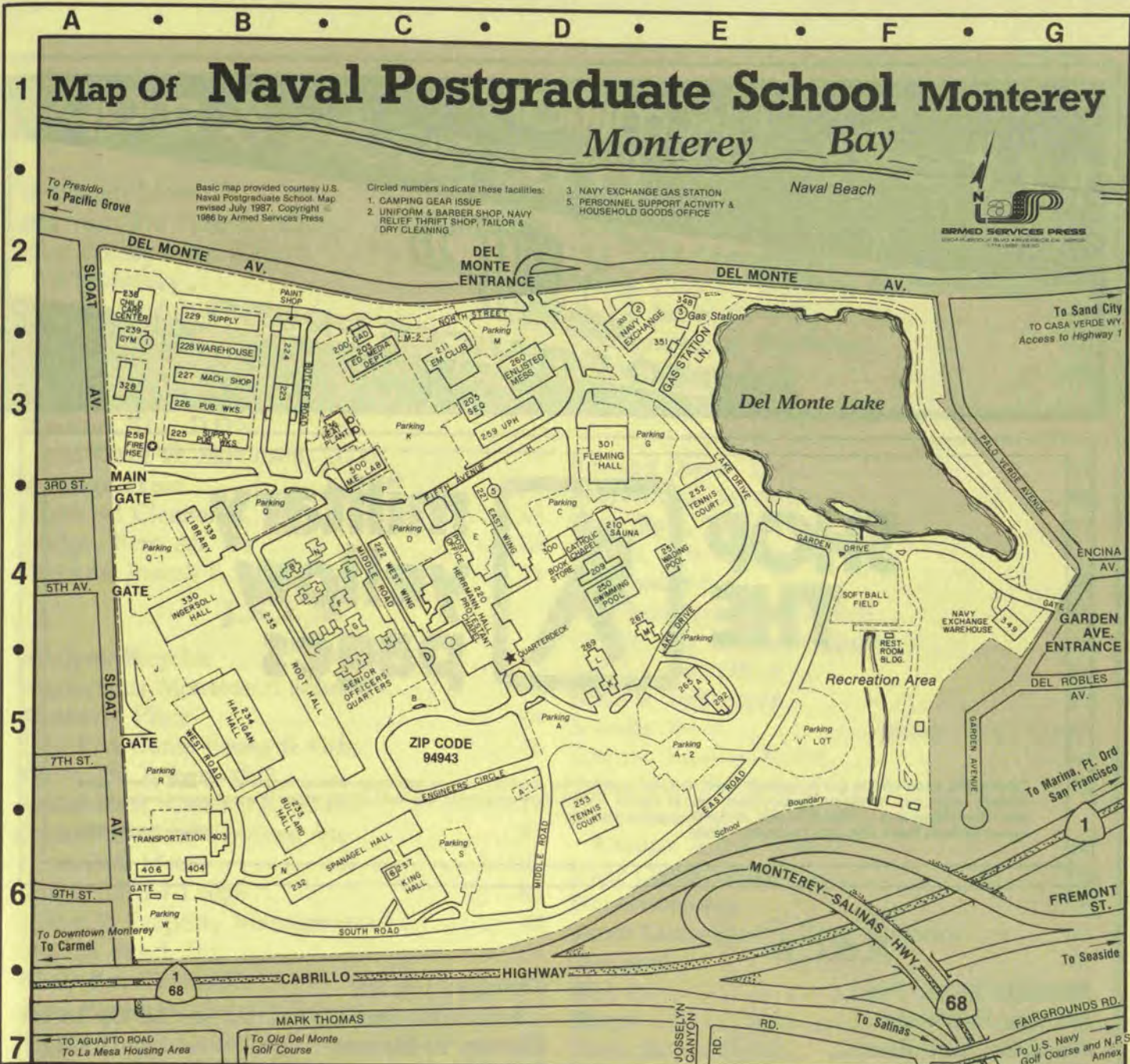
Enter the nearest whole month involuntarily separated from family during last 12 months due to deployment or assignment.

Check appropriate box for last assignment.
- Item 10 - *Assignment preference.* Check affirmatively or negatively as the case may be.
- Item 11 - *Remarks.* Enter any additional information which might have a bearing on assignment to military family housing.
- Item 12 - *Signature.* The applicant must sign this application.

SECTION B.

- Item 13 - *Date and time application received.* Enter the date and time the application was received by the Family Housing Office.
Effective date of application. Enter the date of change of duty station, or such date as the application is received, as applicable.
- Item 14 - *Date DD Form 1747 sent.* Self explanatory.
- Item 15 - *Housing availability.* Enter the item letter for applicable box(es) checked under Item 2, DD Form 1747, which were checked on that form for return to the applicant. For example, an entry might be "a." and "g."
- Item 16 - *Waiting list.* Enter the identification of the assignment waiting list to which the applicant is assigned; and the effective date and time of his placement on this list.
- Item 17 - Check if applicant is not placed on an assignment waiting list. State reason.
- Item 18 - Enter identification of housing unit to which the applicant was assigned and the date of the assignment.
- Item 19 - Enter the date the housing assignment was terminated.
- Item 20 - Check items a. or b. and enter the date Form was submitted to stop or start BAQ entitlement. Enter military pay order (*MPO*) number.
- Item 21 - Check to indicate whether or not the assigned housing was inspected on termination of assignment, and enter the date house was inspected.
- Item 22 - Enter the results of the inspection.

NOTE: THIS FORM IS TO BE RETAINED IN THE FAMILY HOUSING OFFICE FILES.



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Armed Services Press, Riverside, California 92509

Phone 714/686-3333

A,B,C,D

Abinante Music Store	66	Century 21-Arndt	
Ace Bay Hardware	40	Associates, Inc.	See Ad On Insert
American Auto Rental		Century 21-Stevens	
& Sales Co., Inc.	41	& Kelly, Inc.	67
Arbor Inn, The	60	Chapman College	41
Auger, Robert A., D.D.S.	72	Chrysalis Photography	66
Bay Breeze Inn	60	Church of the Wayfarer	56
Bayview Children's Center	70	Clothes Closet, The	57
Best Western De Anza Inn	60	Columbus Property Management	42
Blossom Florists		Comfort Inn	60
& Gifts of Monterey	59	Courtney, Douglas, Ed.D.	72
Broadway Carpets & Drapes, Inc.	56	Cypress Tree Inn	61
Butterfly Grove Inn	60	Dannemiller, Andresen	
Californian Motel	61	& Rosen, D.D.S.	71
Carmel Hill Motor Lodge	61	Davi, A.G., Ltd.	67
Carmel Monterey Travel	70	Day's Inn	43
Cater & Stiles, CPA's, Inc.	54	Del Monte Beach Inn	56
Christian's Jewelry	65	DI NUOVO Properties, Inc.	67

E,F,G,H,I

El Castell Motel	62
Erickson, Dr. Roger, D.D.S.	58
First Presbyterian Church of Monterey	57
German Motorwerks	55
Gianni's Pizza	68
H & J Tax Service	70
Hayward Lumber	65
Heaston, T.G., D.D.S. and Dave W. Simonsen, D.D.S.	71
Heritage Press	66
Highland Cleaners	57
Hodges Rent All, Inc.	68
Howard, Joseph S., D.D.S.	71

J,K,L,M

Joselyn's Bicycles	56
Kinderhaus Montessori School	70
Kimberly Place	54
Kingdom Come Books & Gifts	56
Kurtz, Dr. Robert, O.D.	72
Linkenbach, Charles R., D.D.S.	71
Locke Financial Services, Inc.	59
Lone Oak Motel	62
Magic Carpet Lodge	63
Mangold Property Management	40
Marina Beach Inn	64
Mary Kay Cosmetics	57
Miss Barbara's Nursery School	70
Mom's Home Cooking	68
Monarch Dental Group	71
Monterey Bible Book Store	56
Monterey Federal Credit Union	44
Monterey Import Leasing	55
Monterey Import Motors, Inc.	55
Monterey Institute of International Studies, The	40
Monterey Nissan-Subaru	Inside Front Cover
Monterey Peninsula College	70
Monterey Peninsula Dental Group	71
Monterey Pines	54
Mum's Place	59
Munras Property Management	67

N,O,P,Q

Navy Federal Credit Union	58
Noto, Thomas J. & Carl V., D.D.S.	71
Old Fisherman's Grotto	69
Palma, Gary D., D.D.S.	58
Penna, James C., D.D.S.	71
Photography by Eija-Video	66
Precision Auto Parts	55

R,S,T,U

Reading Game, The	67
Recreational Services	68
Right Byte, The	57
Rogers, Stile & Menold, Orthodontics	59
St. John's Episcopal Church	57
St. Timothy Lutheran Church	57
SATO Ticket Office	40
Scandia Restaurant	40
Scandia Volvo	Inside Front Cover
Scottish Fairway Motel	64
Serendipity Pre-School	70
Slaughter, Terry W., D.D.S., M.S.D./ Thomas Arcati, D.M.D	58
Stage Coach Lodge	64
Stonehouse Inn	65
Super Clean-Speedy Time Laundry	65
Swensen's	69
TLA Inc.	70
Tony's	69
Town House Motel	65
Travelodge	64
Tsuchiya, Douglas V., Attorney At Law	54
Turner, Daniel J., D.D.S.	72
Tynan Lumber Co., Inc.	66

V,W,Y,Z

Village North Lagoon Condos	Inside Back Cover
Western Bible Store	56
Westerner Motel	65
White, Geoffrey G., M.D., F.A.C.S.	72
Young, Benjamin, D.D.S.	58
Zack Electronics	42

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Armed Services Press, Riverside, California 92509

Phone 714/686-3333

ACCOUNTANTS - CERTIFIED PUBLIC—AUTO RENTING & LEASING

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CERTIFIED PUBLIC ACCOUNTANTS, INC.
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"Monterey's Most Beautiful
Apartment Community"

- Indoor Pool & Sauna
- Sunbelt Location
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- Clubhouse Facilities
- Fireplaces
- Studios, 1 & 2 Bedroom

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**373-0976
373-0977**



Monterey Pines Apartments

1 & 2 Bedroom Apartments

*Live in an enchanted forest
in the heart of Monterey*

Featuring:

- All-electric kitchens with continuous-clean ovens and no-frost refrigerators.
- Lavish recreation center with card, billiard and ping-pong tables plus kitchen facilities.
- 2 Inviting Pools
- Numerous laundry facilities located conveniently throughout the grounds.
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(See Ad This Classification)

AIRLINE TICKET AGENCIES

SATO Ticket Office
Navy Postgraduate School, Fleming Hall, Bldg. 301,
Seaside 646-3355
(See Ad Page 40)

APARTMENTS

Columbus Property Management
544 Lighthouse, Ste. A, Monterey 646-1107
(See Ad Page 42)

Kimberly Place
300 Glenwood Circle, Monterey 373-0976
(See Ad This Classification)

Monterey Pines
201 Glenwood Circle, Monterey 372-5100
(See Ad This Classification)

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(See Ad Inside Front Cover)

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AUTOMOBILE PARTS & SUPPLIES

Precision Auto Parts
435 Washington, Monterey 373-7781
(See Ad Next Page)

AUTOMOBILE RENTING & LEASING

American Auto Rental and Sales Co., Inc.
801 Airport Rd., Monterey 649-1611
(See Ad Page 41)



Your Local
Beck Arnley
Foreign Car
Parts Center

precision

AUTO PARTS



MILITARY DISCOUNTS

435 Washington, Monterey 373-7781



**EXCHANGE REBUILT ENGINES FOR VW & MOST FOREIGN CARS
THE MOST COMPLETE LINE OF CAR & TRUCK PARTS AVAILABLE**



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An Independent Service

"Fuel Injection Specialists"

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649-0445

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MONTEREY IMPORT MOTORS INC.

We Explain All Service & Repair With Care



- New Car Service
- Preventive Maintenance

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We Specialize In Repair Of
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Certified By NIASE

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2 Blocks From NPS

MONTEREY IMPORT LEASING

**Do You Need A Clean Import
Car For One Month Or More?**

- Includes All Service & Repair
- Small Deposit



For As Little As
\$220 Per Month

1105 DEL MONTE (REAR)
2 BLOCKS FROM NPS

call
646-0473
for details

AUTOMOBILE RENTING & LEASING continued

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(See Ad This Classification)

AUTOMOBILE REPAIRING & SERVICE

German Motorwerks
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(See Ad This Classification)

Monterey Import Motors, Inc.
1105 Del Monte, Monterey 646-9692
(See Ad This Classification)



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Largest Inventory On The Entire Peninsula • Fast, Efficient Service • Military Discounts

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MONTEREY

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Sales...Service...Rentals

Family Trade Since 1870



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 Complete Skateboard Shop

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 (See Ad Under Hotels & Motels)

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638 Lighthouse Ave., Monterey 649-8520
 (See Ad This Classification)

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Bibles • Books • Gifts
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 "Visit Our Children's Corner"
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26386 Carmel Rancho Lane, CARMEL

624-1290

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 Mon.-Sat. 10 to 5:30
 The Atkins Family

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375-6487

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The Word of God Is Alive & Powerful
 Hebrews 4:12
 Open Monday thru Saturday 9:30-5:30

222 Main St., SALINAS

424-0919

Carpenter-Northridge Center, SALINAS

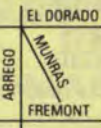
443-6441

CARPETS & RUGS, DEALERS-NEW

Broadway Carpets & Drapes, Inc.

1049 Broadway Ave., Seaside 394-6831
 (See Ad This Classification)

FIRST PRESBYTERIAN CHURCH OF MONTEREY



CONTEMPORARY SERVICE • 9 AM
 TRADITIONAL SERVICE • 11AM
 NURSERY PROVIDED AT BOTH
 SUNDAY SCHOOL • 9-10:45AM
 ADULT SCHOOL • 10-10:45AM
 SUMMER WORSHIP • 10AM
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 MINISTERS • JAY BARTOW
 AND JEFFREY GAINES
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St. Timothy Lutheran Church

The Rev. Robert E. Grochau, Pastor
 375-2042



Worship 10:30 a.m. • Sunday School 9:15 a.m. • Child Care Provided
 52 Soledad Drive, Monterey • 1½ Blocks West of Munras

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Sunday Service: 9:30 am & 11 am
 Sunday School: 9:30 am
 Carmel's First Church

Lincoln & 7th, CARMEL

624-3550

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THE RIGHT BYTE

THE RIGHT BYTE
 THE COMPUTER SOFTWARE SPECIALISTS
 Supporting Apple II, Apple Macintosh,
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373-6850

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501 El Dorado, Monterey 373-3031
 (See Ad This Classification)

ST. JOHN'S EPISCOPAL CHURCH

Traditional Worship • Evangelical Teaching
 and Apostolic Fellowship
 Sunday Services: 8 a.m., 9:15 a.m., 11 a.m.
 A Walk Away from NPS

Mark Thomas Dr. & Josselyn Canyon Rd., MONTEREY 375-4463

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Village North Lagoon Condos
 2388 "B" N. Main St., Salinas 443-1034
 (See Ad Inside Back Cover)

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Independent Beauty Consultant
 Skin Care • Cosmetics • Fragrance
 COMPLIMENTARY FACIAL
 Ask About a Career

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375-8509

St. Timothy Lutheran Church

52 Soledad Dr., Monterey 375-2042
 (See Ad This Classification)

CREDIT UNIONS

Monterey Federal Credit Union
 2600 Garden Road, Monterey 373-6126
 (See Ad Page 44)

CLEANERS

HIGHLAND CLEANERS

Free Pick-Up and Delivery
 in La Mesa Village
 Knits • Formal Wear • Household Items

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CLOTHING-COSTUMES

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New and Nearly New Men's & Women's Clothing & Accessories
 Hats & Formal Wear • Year-Round Costume Rentals
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Library

a
word
to
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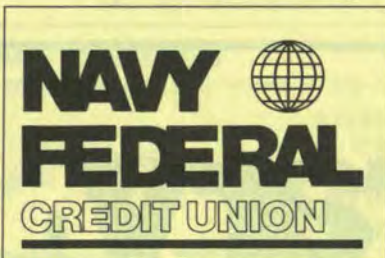
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373-0415

26535 Carmel Rancho Blvd., Ste. 5C, CARMEL

624-4100

Young, Benjamin, D.D.S.

3154 De Forest Rd., Marina384-2442

(See Ad This Classification)

DENTISTS-ORAL & MAXILLOFACIAL SURGERY

Slaughter, Terry W., D.D.S., M.S.D. and Thomas Arcati, D.M.D.
420 E. Romie Lane, Salinas424-7393
271 Reservation Rd., Marina384-1700
230 Green Valley Rd., Freedom728-3661
(See Ad Next Page)



ORAL & MAXILLOFACIAL SURGERY

TERRY W. SLAUGHTER

D.D.S., M.S.D.

THOMAS ARCATI, D.M.D.

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(See Ad This Classification)

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Zack Electronics
1193 10th St., Monterey.....375-3144
(See Ad Page 42)

FLORISTS

Blossom Florists & Gifts of Monterey
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Locke Financial Services, Inc.
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Ace Bay Hardware
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(See Ad Page 40)



Rogers, Stile & Menold
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Diplomate American Board of Orthodontics
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Across From Shopping Center

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Californian Motel
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(See Ad Next Page)

Carmel Hill Motor Lodge
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(See Ad Next Page)

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1 Mile to Naval Postgraduate School,
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Sauna & Jacuzzis on Premises. Affordable Value

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373-3081

Cypress Tree Inn
2227 Fremont St., Monterey372-7586
(See Ad Next Page)

Day's Inn
1400 Del Monte Blvd., Seaside394-5335
(See Ad Page 43)

HOTELS & MOTELS

Arbor Inn, The
1058 Munras Ave., Monterey372-3381
(See Ad This Classification)

Bay Breeze Inn/Travelodge-Salinas
2049 Fremont Blvd., Seaside899-7111
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CALIFORNIAN MOTEL

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take Munras Ave. from Freeway
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- Color Cable TV
- Walking Distance to NPS
- Special Navy Rates



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- Kitchenettes & Cottage Rates
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HOTELS/MOTELS continued

El Castell Motel 2102 Fremont St., Monterey	372-8176
(See Ad Next Page)	
Lone Oak Motel 2221 Fremont St., Monterey	372-4924
(See Ad Next Page)	
Magic Carpet Lodge 1875 Fremont Ave., Seaside	899-4221
(See Ad Page 63)	

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Close to Naval Postgraduate School



You'll Like Our Rooms — You'll
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(408) 372-4924

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With Hot Tubs, Fireplaces,
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- Kitchenettes & Spacious
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MONTEREY, CA. 93940





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- Art Galleries & Shops
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Lodge*

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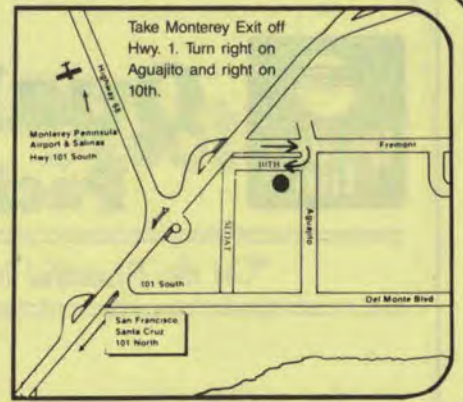
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Monterey, CA 93940

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Scottish Fairway Motel



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Swimming Pool
Restaurant Adjacent

Direct Dial Telephones

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ON THE SCENIC MONTEREY PENINSULA

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State Highway 1

HOTELS/MOTELS continued

Marina Beach Inn
3270 Del Monte Blvd., Marina 384-1010
(See Ad This Classification)

Quality Inn/Pacific Grove
1111 Lighthouse Ave., Pacific Grove 646-8885
(See Ad Previous Page)

Scottish Fairway Motel
2075 Fremont St., Monterey 373-5551
(See Ad This Classification)

Stage Coach Lodge
1111 10th St., Monterey 373-3632
(See Ad This Classification)

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- 4 14k Gold or Sterling Silver chains and bracelets. We sell at the lowest retail per gram price everyday.

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8th below Monte Verde, CARMEL

624-4569

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1106 Fremont Blvd., Seaside394-3113
(See Ad Previous Page)

Travelodge

2030 Fremont St., Monterey373-3381
(See Ad Previous Page)

Westerner Motel

2041 Fremont St., Monterey373-2911
(See Ad This Classification)

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Christian's Jewelry

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(See Ad This Classification)



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MEDICAL & DENTAL
SECTION beginning on
page 71

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Some Large-Size Machines for Sleeping Bags, Blankets, Etc.
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(See Ad This Classification)



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BY APPOINTMENT
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BOUDOIR PORTRAITS for
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Portraits — In Studio or at Location
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MUSICAL INSTRUCTION
372-5893
425 ALVARADO
DOWNTOWN MONTEREY

PIANOS & ORGANS
Steinway • Kawai • Wurlitzer
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ELECTRONIC KEYBOARDS
SHEET MUSIC
BOOKS & INSTRUCTION

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We Meet Our Promised Due Dates, And Can Design Any Form
To Meet Your Business Needs

WE HAVE A 2-COLOR PRESS
CAN PRINT 2 COLORS WITH ONE PASS THROUGH THE PRESS

ALL PHASES OF PRINTING

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8:30 - 5:30 MON - FRI

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(See Ad This Classification)

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(See Ad This Classification)

Davi, A.G., Ltd.
484 Washington St., Monterey 373-2222
(See Ad This Classification)

Mangold Property Management
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(See Ad Page 40)

Munras Property Management
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(See Ad This Classification)



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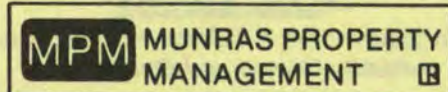
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Monterey's Most Recommended Pizzeria
Authentic Italian Recipe!

... A Fresh, Thick, delicious Crust
covered with a Rich tomato sauce
Loaded with Mozarella cheese and the
Freshest meats and vegetables of your
choice.

Try any combination you want

... All pizzas are Hand Tossed not
Machine Rolled.

Open Friday, Saturday & Sunday 11:30 a.m.
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FOR TAKE OUT SERVICE

FULL COCKTAIL
BAR

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Italian Sandwiches • Gelato's • Fresh Pasta
—Family Owned and Operated—

725 LIGHTHOUSE AVE. • MONTEREY

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Herrmann Hall, N.P.S., Monterey372-1339
(See Ad This Classification)

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(See Ad Under Real Estate Management)

RENTAL SERVICE STORES & YARDS

HODGES RENT ALL, INC.

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We Rent: Baby & Rollaway Beds, Tables & Chairs
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456 Lighthouse, MONTEREY

373-7368

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Your Host
THE SHAKE
FAMILY



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Mesquite Broiling Early Bird Specials
Seafood, Steaks & Pasta Fresh Abalone
Lunch, Dinner & Cocktails World
Famous Clam Chowder

HOLD YOUR HAIL & FAREWELL PARTYS HERE!

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give yourself a sweet gift!

Enjoy Lunch or Dinner at Swensen's
10% Discount With Military ID
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CRIME

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39 Wharf, No. 1, Monterey375-4604
(See Ad This Classification)
- Scandia Restaurant
Ocean Bet. Lincoln & Monte Verde, Carmel624-5669
(See Ad Page 40)
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724 Abrego St., Monterey649-6073
(See Ad This Classification)
- Tony's
301 Alvarado St., Monterey375-8669
(See Ad This Classification)

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Lunch • Dinner • Take Out**

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**By the year
2000, 2 out of 3 Americans
could be illiterate.**

Read that again, just to be sure you read it correctly.

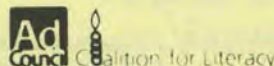
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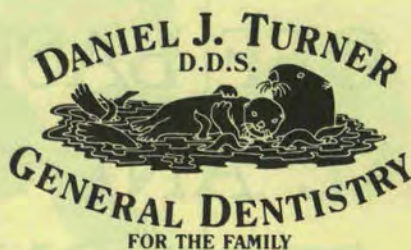
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